

## 1H2007 Results

July 27th , 2007





EBITDA Growth: +27% YoY based on organic growth

Turnaround of market activities: Focus on returns and clients

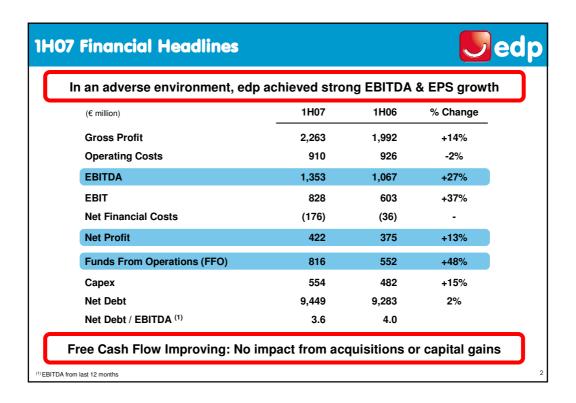
60% increase of wind power installed capacity; 15% reduction of  $\rm CO_2/GWh$ 

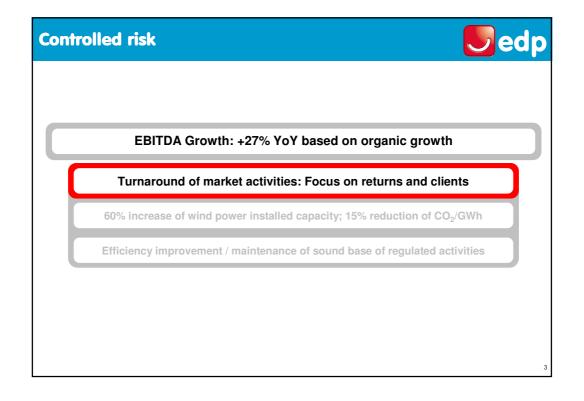
Efficiency improvement / Maintenance of Sound Base of Regulated Activities

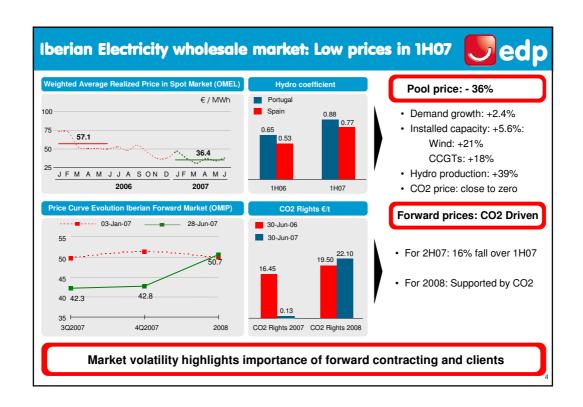
EPS Growth: +13% YoY without capital gains

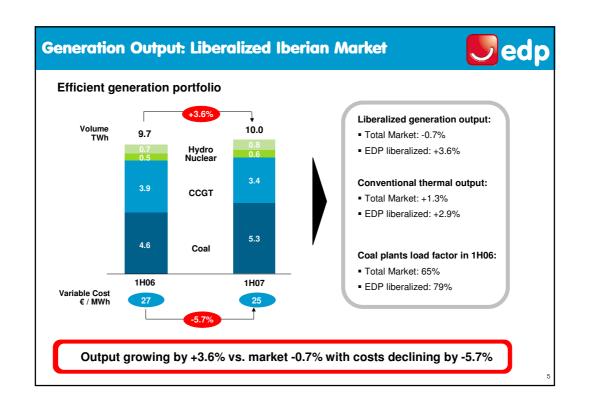
Acquisition of Horizon Wind in US: Closed on July 2<sup>nd</sup>

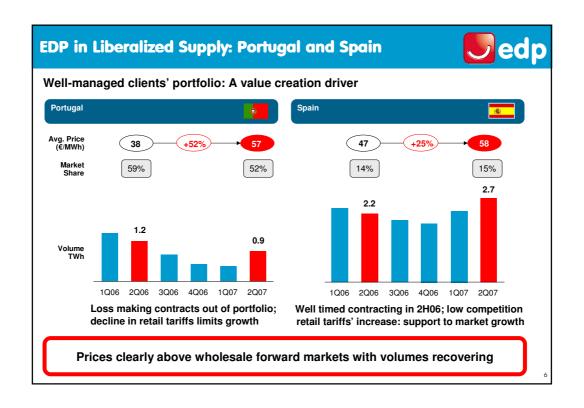
Final Agreement on PPA/CMEC & Hydro Extension: MIBEL Started on July 1st

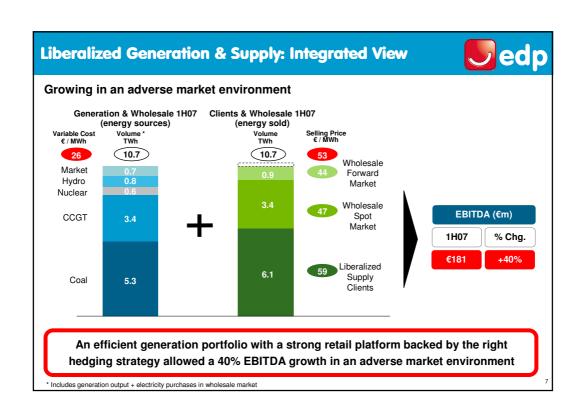


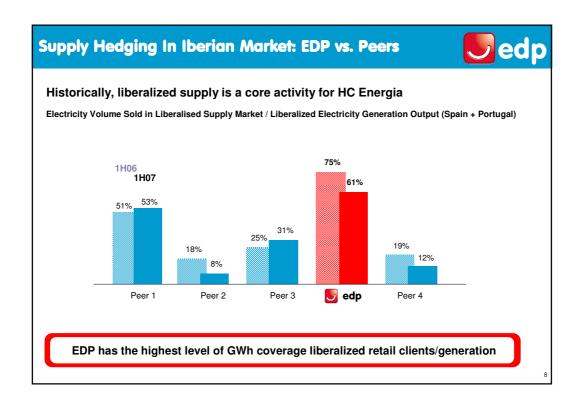


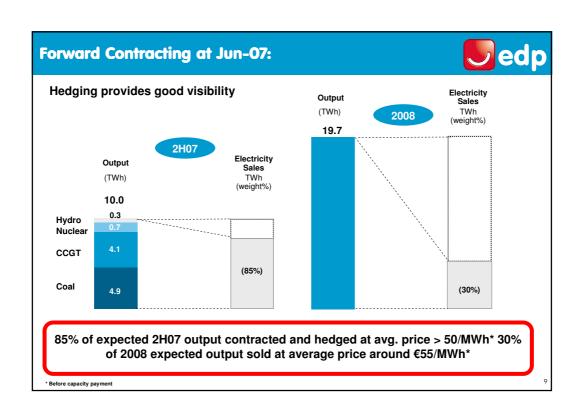


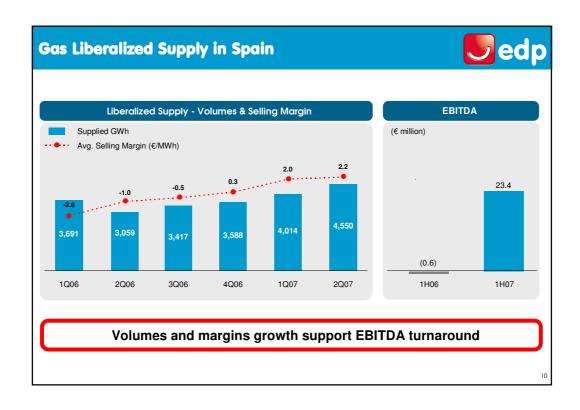


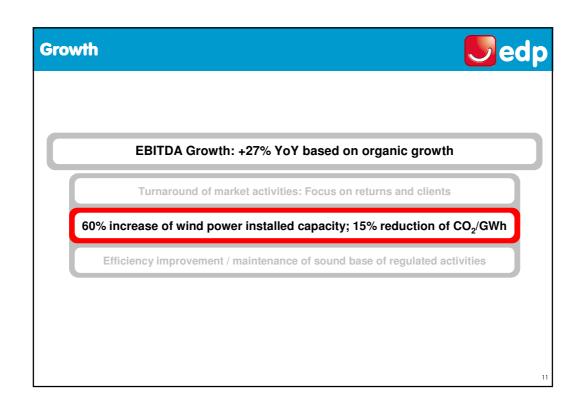


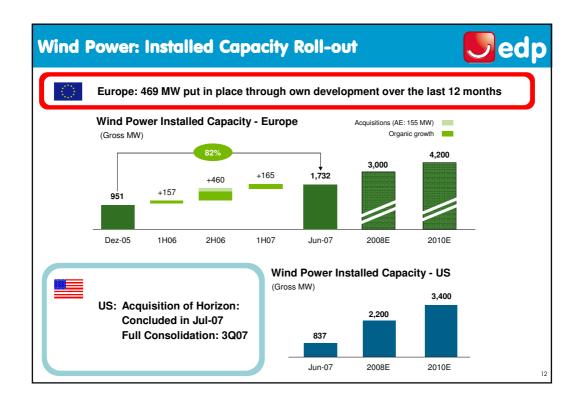


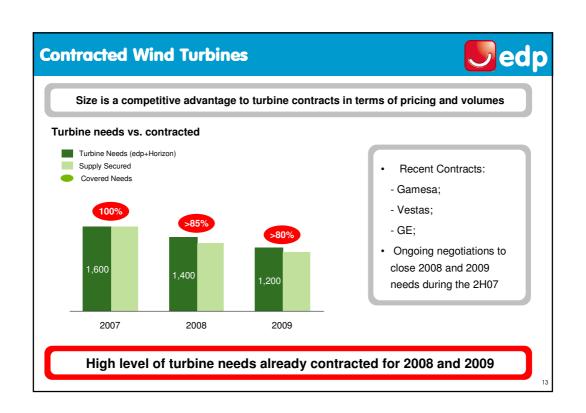


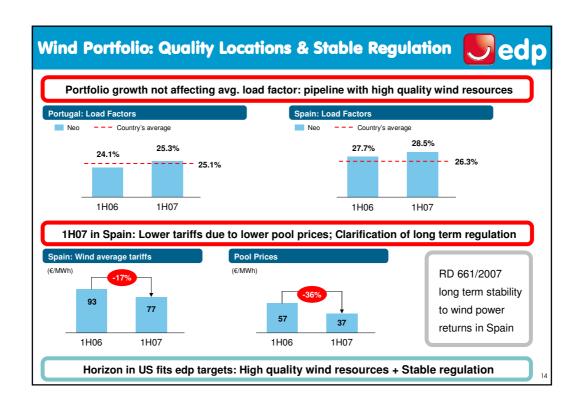


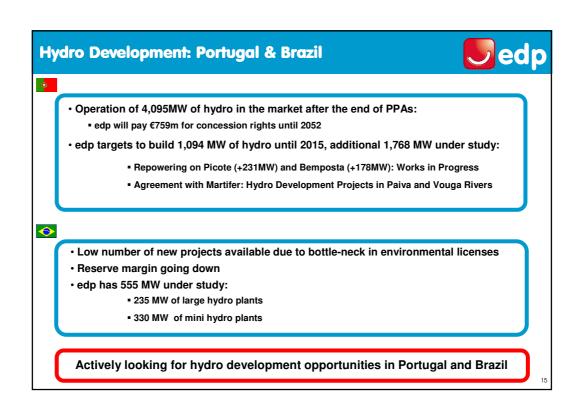


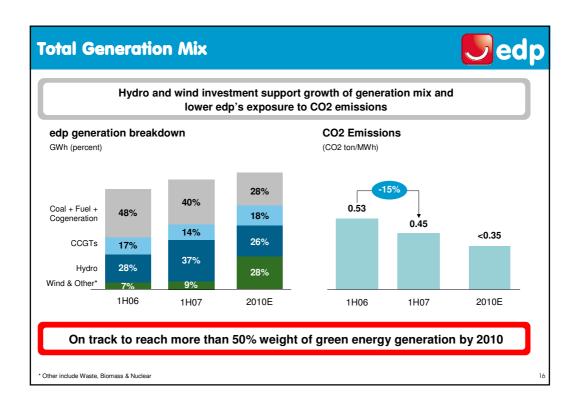


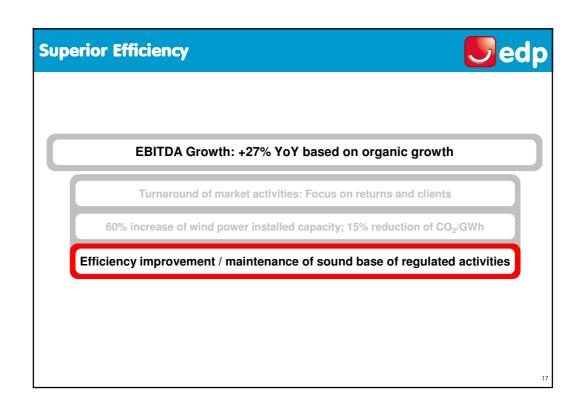


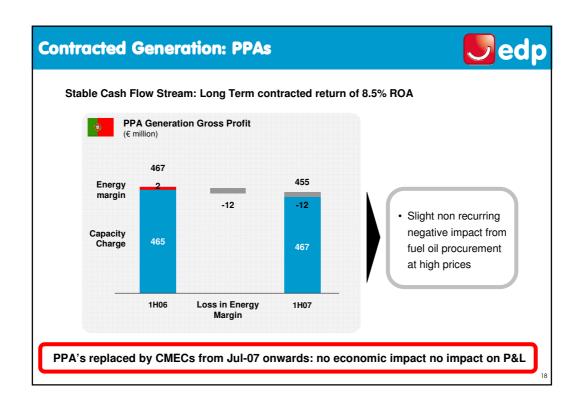


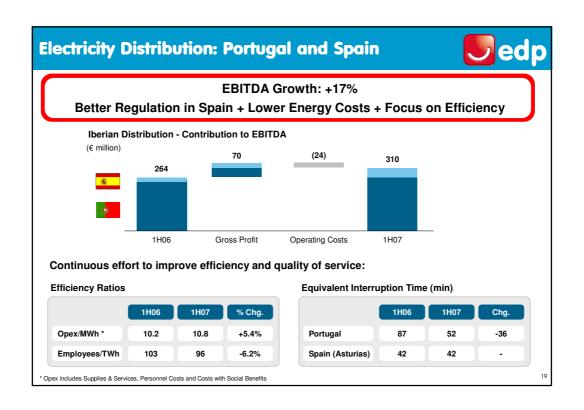


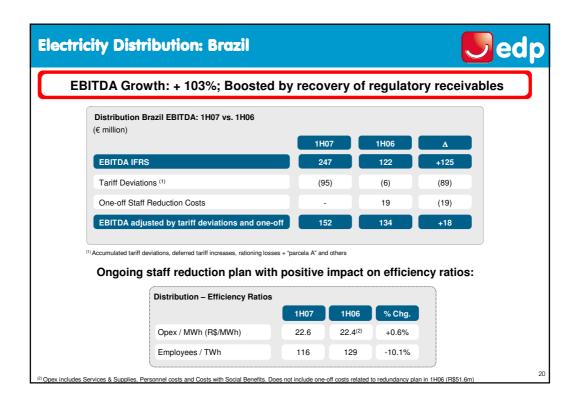


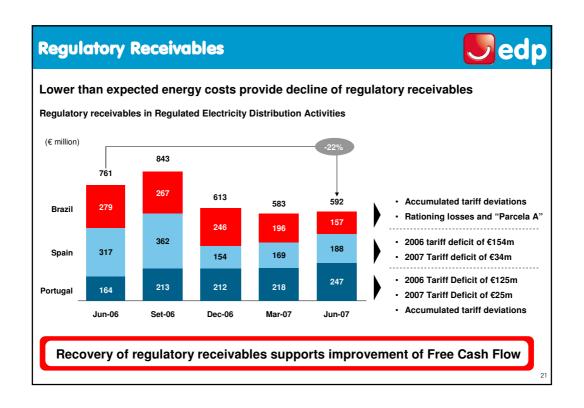


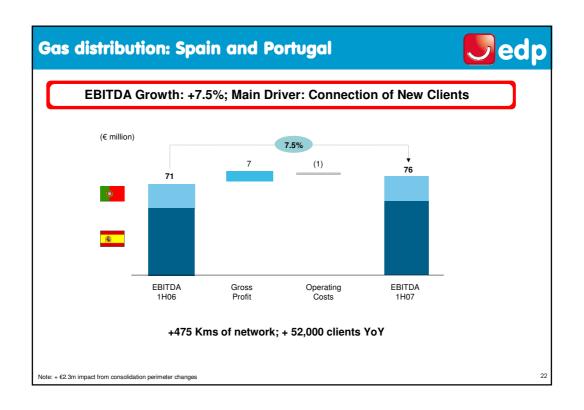


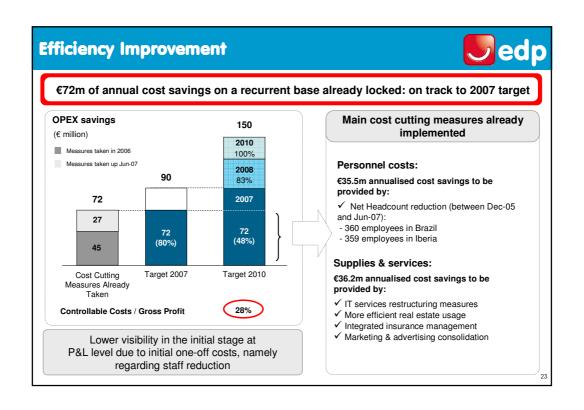


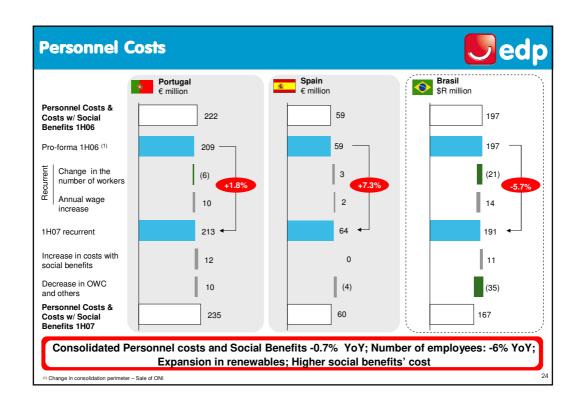


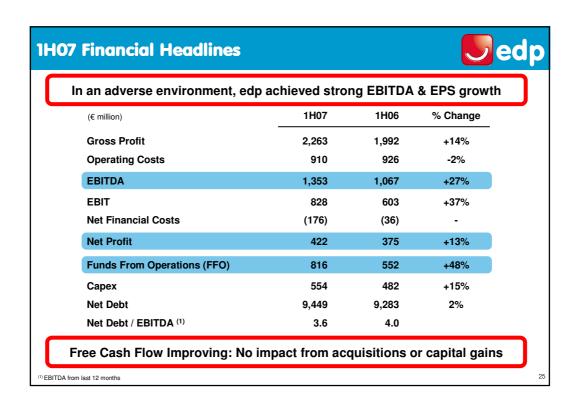


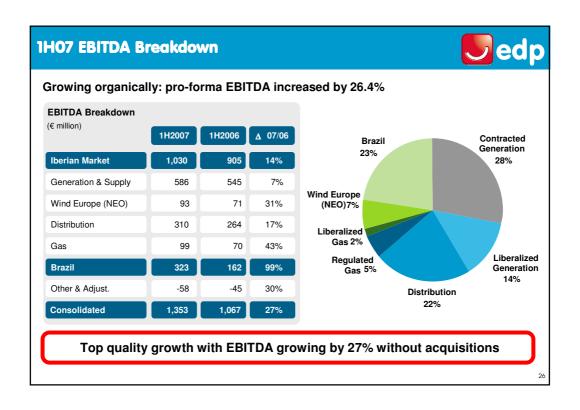


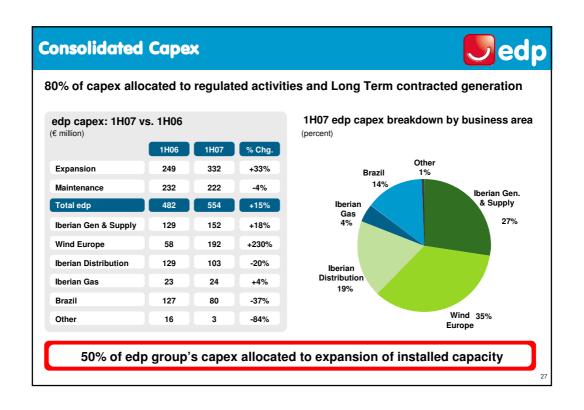


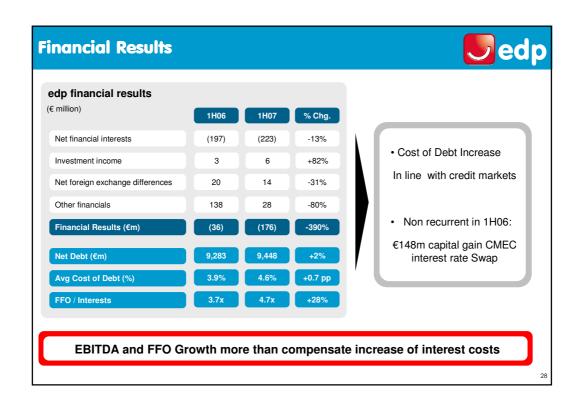


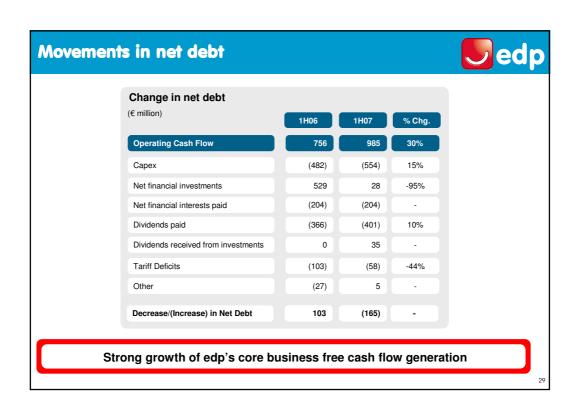


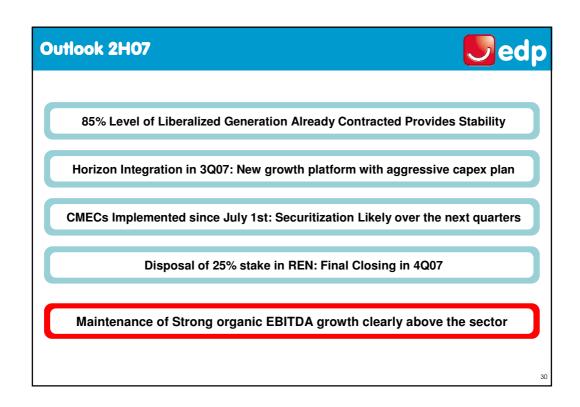














## **Conclusions**



Good Performance in an Adverse Market: EBITDA +27%; EPS +13%

Turnaround of market activities: Focus on Returns and Clients Hedging Based on efficient generation portfolio and strong commercial platform

Capex plan on track: Based on Wind (Europe + US) and Hydro (Portugal + Brazil)

Efficient and CO2 free generation assets with low risk and attractive IRRs

Continuous effort on efficiency improvement: Opex plan on track Low Risk Asset Base: Regulated & LT Contracted Activities: 85% of EBITDA

> On track to Deliver 2007-2010 Business Plan: EBITDA CAGR 2005-2010 > 13% EPS CAGR 2005-2010 > 14%

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