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What we are presenting today



Our World and our commitments

Our platforms

Miguel Stilwell d'Andrade (CEO)

Our financials

Rui Teixeira (CFO)

Closing remarks

Miguel Stilwell d'Andrade (CEO)



Our World and our commitments

The call for Changing Tomorrow Now

The energy transition is ever more pressing to address climate change...



2022

5th

warmest year since 1880

Eight ocean stations observed water levels at an

all-time high

+100 Mn

people living in coastal areas at high risk of rising sea levels Record high

CO₂ emissions

Antarctic Sea ice reached its

lowest min. extent

+100,000 ha

of forest burnt in Europe in a given week vs. long-term average 2006-21



... and is further reinforced by the need for clean, affordable and reliable energy



Shifting global dynamics...

Decrease in gas flows

~50% reduction of Russian gas flows to Europe, driven by ongoing conflict1

Increase in energy prices

 \sim 6x increase in wholesale prices in Europe³, \sim 3x in the US^{2,3}

Rising inflation and interest rates

7-8 pp increase in inflation rate in Europe and the US from 2020 to 2022

+250-300 bps bond yields in the Eurozone and the US, respectively³

Supply chain challenges

97% of global solar wafers coming from China (evaluating a tech export ban)

Increasing CAPEX costs

20-30% CAPEX/MW increase estimated for 2023-26 vs. 2020-214

... further emphasize the need for







Reliable supply chains

Many reacted with unprecedent strategic commitments to accelerate the energy transition



Change is already happening...



Inflation Reduction Act (IRA)

> \$400 Bn in climate spending to reduce emissions > 40% by 2030

Expansion and extension of PTCs and ITCs with 10+ years of full-value credits visibility, adjusted for inflation

New tax credits implemented for clean hydrogen (up to \$3/kg tax credit) and storage (eligible for ITCs for the first time)



REPowerEU

> €200 Bn in grants by 2027 to achieve 45% RES generation and x2.5 RES capacity (vs. 2021) by 2030

Green Deal Industrial Plan & Market Design reflection

Predictable and simplified regulatory environment (access to funding, skills, and open trade for resilient supply chains)



APAC Net Zero Path

Increasing commitments, with RES generation targets scaling up

... with existing challenges being addressed...



Long-term, predictable policy frameworks



Simplified, effective administrative procedures



Larger scale grid interconnections

Net Zero by 2050

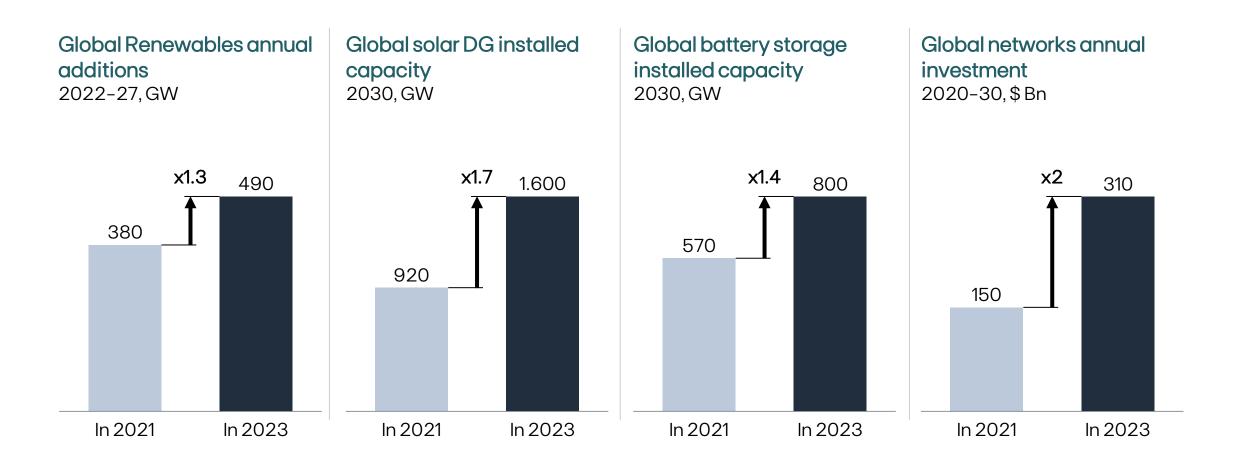
Unprecedented and structural tailwinds for the energy transition

Source: IRA, European Commission, Press search 7

Acceleration in energy transition resulting in a significant upgrade of growth prospects through 2030



Strategic Update 2021-25 vs. Today



Leading the energy transition to create superior value



Our commitments

Accelerated and sustainable growth

Key figures and targets

€25 Bn

gross investment 2023-26

4.5 GW/yr

gross additions 2023-26

>50 GW

RES gross additions 2021-30

ESG excellence and future-proof organization

Coal free

by 2025

All Green

by 2030

Net Zero

by 2040

Distinctive and resilient portfolio

BBB

credit rating

21%

FFO / Net Debt by 2026

>80%

EBITDA in high-rated markets (Europe and North America)

Superior value creation for all stakeholders

€5.7Bn

EBITDA by 2026

€1.4-1.5 Bn

net income by 2026

€0.20

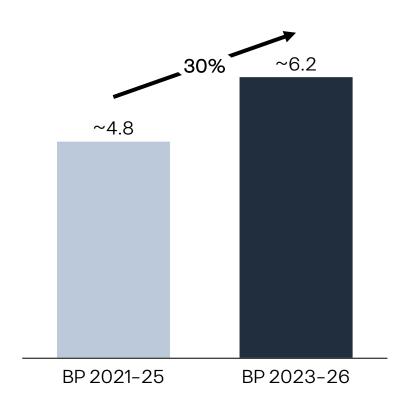
new DPS floor by 2026

We are increasing our investment in the energy transition, with a strong focus on renewables and core low-risk markets

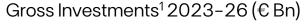


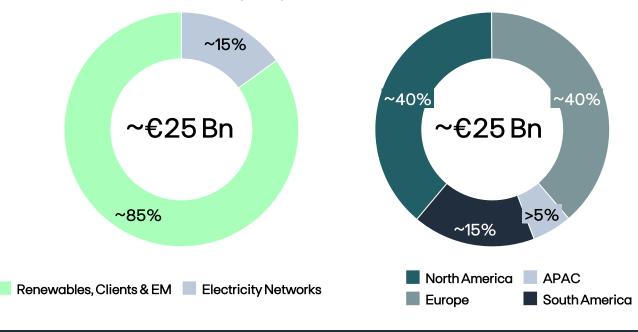
Reinforcing our investment...

Annual Gross Investments¹ (€ Bn)



... in the energy transition, across core low risk markets





Following a clear investment framework, maintaining our selective and disciplined approach

1. Including financial investments

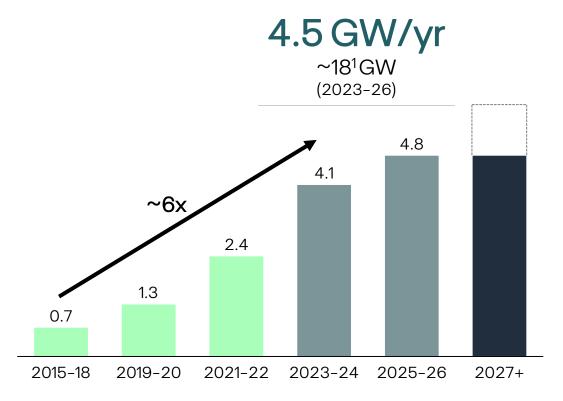
10

We are successfully ramping up growth with clear visibility on execution



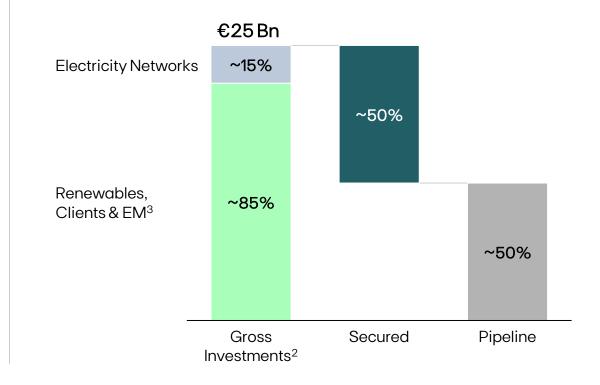
We are scaling-up our growth rate...

Gross additions, GW



... and have clear visibility on execution

€ Bn, 2023-26



^{1.} Includes ~17.1 GW from EDPR and ~0.7 GW of Solar DG as a service from Clients & EM in Europe and Brazil; excludes ~1.4 GW of Solar DG B2C Build and Transfer from Clients & EM in Europe and Brazil

^{2.} Including financial investments

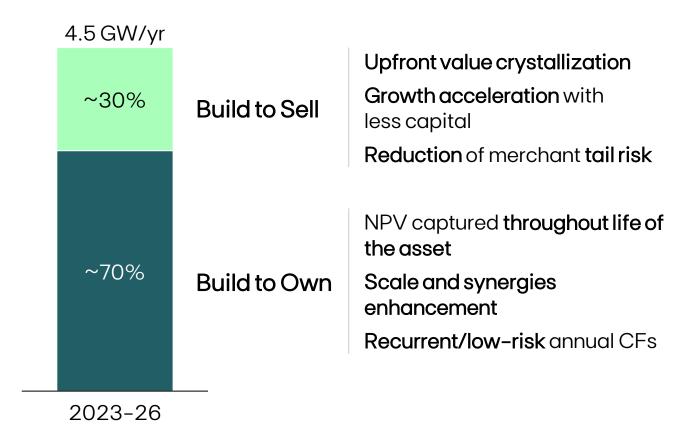
^{3.} Energy Management

We will deploy our distinctive asset rotation strategy to crystalize value and fund additional growth opportunities



~€7Bn

AR proceeds and capital gains



~€20 Bn

EV¹ rotated track record since 2012

~€1.7 Mn

Avg. EV/MW in 2021-222

~40%

Avg. AR gains/invested capital in 2021–22

>200 bps

IRR spread, with proceeds reinvested in quality and value accretive projects

^{1.} Considering EV at 100%

^{2.} Average proceeds of Wind and Solar per MW

We have digital at the core of our strategy and are fast adopters on innovation



Leading the energy transition



Digital empowering business transformation

"Digital First" mindset and culture, boosting agility and opportunities

Digital as an enabler and accelerator across the Group

Evolving into a Digital and Allighthouse



Fast adopter on innovation to accelerate 'new' impact

Focusing on **key domains** aligned with corporate strategy and market trends, **unlocking** EDP's **future** growth avenues

Involving people at a global scale and **strengthening Group's** foresight capacity and business expertise

Digital First Company

85%¹ energy assets with advanced analytics

Digital & Al Enabled Business

100%¹ businesses with Artificial Intelligence

Digital Ways of Working

95%¹ of digitalized processes

Internal Delivery

Develop and scale internally incubated projects

Energy Innovation Ecosystem

Build on symbiotic relationship with stakeholders (e.g., open innovation pilots)

Venture Capital

Invest in high potential strategic start-ups

We are continuously investing in our talent to ensure a future-proof organization, being recognized by the market across the globe



	Talent strategy	Goal	2022	2026 targets
Attraction	Boost employer branding strategy	New hires	>2,000	>3,000
Bringing on-board the best talent	Scale-up sourcing strategy		•	,
	Broader and diverse talent pool	Women in leadership	28%	31%
Experience	Global strategy for well-being, flexibility and inclusion	Market recognition	Leading position in Dow Jones Human Capital Index	
Nurturing an unrivaled workplace	Global compensation and benefits framework		Lauren terme	·
	Top talent retention and succession plan	Internal retention Long-term incentive plan for top and other critical positions		· ·
Development Preparing for the future, empowered	Global collaboration and mobility	Internal mobility	10%	13%
	Fostering leadership growth	Total a la collega de la companya de la collega de la coll		
	Continued re/upskilling	Training in upskilling and reskilling, % training	40%	45%

























ESG Framework. 2026 Targets

We are leading the decarbonization of the sector, working every day towards Net Zero









Dow Jones Sustainability Index, Dec-22

We will

Decarbonize for a climate-positive world

Coal free by 2025

All green by 2030

Net Zero by 2040

We are

Empowering our communities for an active role in the transition

~€200 Mn

in social investments (accumulated)

>3,000

new hires

Protecting our planet, contributing to its regeneration

100%

Projects with Net Gain Biodiversity tracking system 90%

waste recovery along the value chain

Engaging our partners for an impactful transformation

100%

suppliers compliant with ESG Due Diligence 90%

of purchases volume aligned with EDP's ESG goals

We have

A strong **ESG culture** protecting and empowering human life

Aim to Zero fatal accidents

70% employees received ESG training

Remuneration linked to ESG

We remain fully committed to a strong BBB rating to structurally support the CAPEX cycle ahead



We achieved the target BBB rating...



Improved FFO/Net Debt, reaching > 20% since 2021

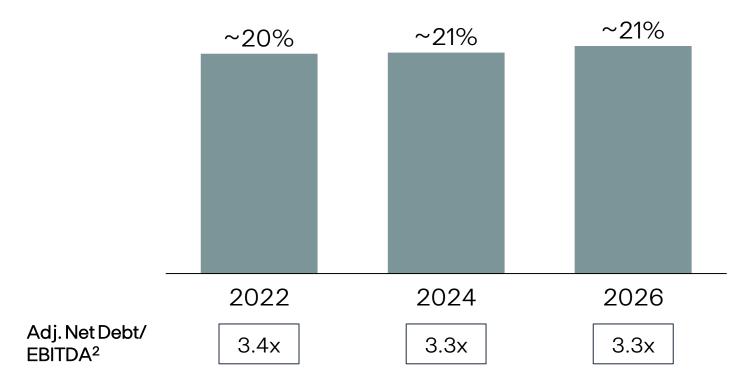


Solid cash flow generation



Operating with flexibility to further reinforce balance sheet (e.g., asset rotation, portfolio optimization)

... and reinforce our commitment to keep a strong balance sheet FFO/Net Debt¹



^{1.} FFO/ND formula consistent with rating agencies methodologies, considering EDP definition of EBITDA Recurring

^{2.} Financial net debt + Leases - Regulatory receivables / Recurring EBITDA (including AR gains and excluding one-offs)

We are actively managing EDP's listed subsidiaries





Core EDP growth business with longterm value (>70% ownership) Largest European listed pure-play renewables

Capital raise of c. €1.0 Bn to fund acceleration of accretive renewables growth



Sizeable market with solid fundamentals and energy transition opportunities

Focus on networks and renewables through portfolio reshuffling

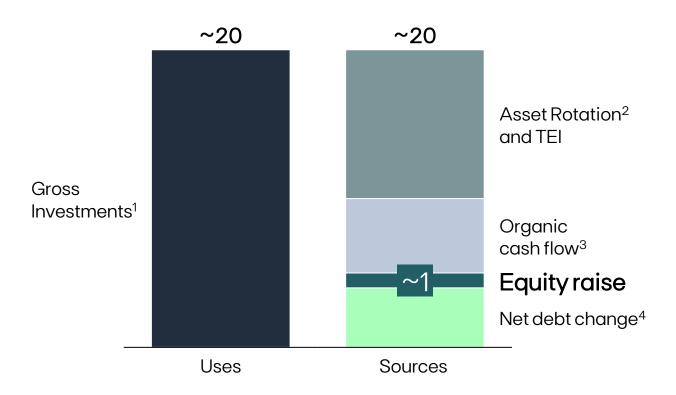
Corporate simplification
with accretive delisting of EDP
Brasil funded through capital
raise of c. €1.0 Bn at EDP

Capital raise at EDPR to fund acceleration of accretive renewables growth



Sources and uses of cash

EDPR, € Bn 2023-26



Equity raise at EDPR

- EDPR has a Gross Investments plan of ~€20 Bn to deploy ~17 GW of renewables additions in 2023–26
- To partially finance its Gross Investments plan, EDPR is considering the issuance of equity of c. €1Bn
- Investment commitment of c. €1.0 Bn from GIC
- Lock up of 90 days applicable to all EDPR shares held by GIC
- Issue price agreed with GIC based on a range of €19.25 to €20.50
- EDPR with option at its sole discretion to curtail up to c.
 €0.15 Bn and place in the market to selected institutional investors, at the same price agreed with GIC, via an Accelerated Book Building to be launched at an appropriate time vis-a-vis market conditions

^{1.} Includes financial investments

^{2.} Book Value including equity proceeds @stake sold minus capital gains (includes offshore), as well as debt and TEI deconsolidation

^{3.} Organic CF = Operating CF excluding regulatory receivables, net of interests, maintenance capex, dividends paid to minorities and TEI payments, plus asset rotation gains

^{4.} Includes dividend cash out estimated of ~€0.1Bn (assumes EDP opts for shares and that free float opts 75/25 between shares and cash)

Brazil footprint and strategy is fully aligned with EDP's equity story



Wind & Solar



Two electricity distribution concessions with €1BnRAB

since 1995, conventional business

Transmission business with ~2.2 thousand Kms and €1BnRAB

2 GW of Hydro installed capacity

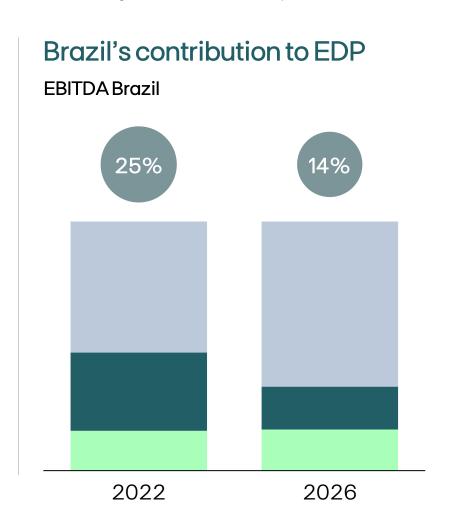
3.8 Mn clients



EDP Renewables Brazil

since 2009, wind and solar

1.1 GW of RES in operation and U/C (0.9 GW Wind, 0.2 GW Solar)



Weight of Brazil in the Group's EBITDA Networks Hydro, Clients & EM

- Portfolio repositioning,
 reducing exposure to
 hydro and exit
 thermal
- Focus on growing regulated networks business and Solar DG, together with wind & solar
- Managing Group's
 exposure to Brazil

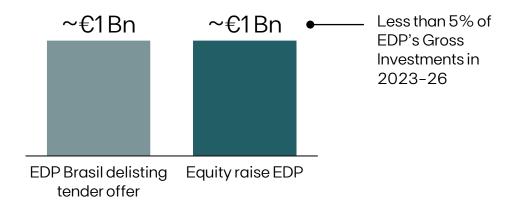
Transaction to be funded through a c. €1Bn equity raise, and expected to be earnings accretive



Rationale of the acquisition

- Corporate and business structure simplification and industrial integration
- Acceleration of portfolio reshuffling and focus on energy transition
- Capital structure and dividend policy optimization

Equity capital raise at EDP, to fund the delisting



Investment commitments from existing reference shareholders (c. \in 0.2 Bn) and anchor investors (up to c. \in 0.4 Bn), in an aggregate amount of up to c. \in 0.6 Bn, subject to final market terms and under lock up of 90 days

Any equity issuance would be launched at an appropriate time vis-a-vis market conditions and subject to terms set in EDP bylaws¹

Implied P/E ~7x and EV/EBITDA ~5x²

~+€120 Mn net profit contribution 2024

3-4% EPS accretion in 2024-26 (post €1 Bn capital raise at EDP)

^{1.} Issue price with a maximum 5% discount to (i) the VWAP of the day the price is set, or (ii) to the VWAP of a maximum period of 10 calendar days that finishes on the day the price is set (as defined in EDP's bylaws)

^{2.} Based on 2022 recurrent EBITDA (eq955 Mn) and Net Income (eq£148 Mn for minorities pro-rata)

Announcement of the start of the EDP Brasil Delisting Tender Offer process



CVM registry request for the Delisting Tender Offer for all outstanding shares of EDP BR (41.3% of total shares, excluding EDP BR own shares)

Offer in cash of R\$24.0/share, above appraisal report valuation +22% premium vs. spot (R\$19.6/share)

Key offer details



No legal limitation to management decisions of EDP BR

Exit from Novo Mercado: 1/3 of free float (shareholders registered for auction)

Registry conversion: 2/3 of free float (shareholders registered for auction)

Squeeze-out: less than 5% remaining free float

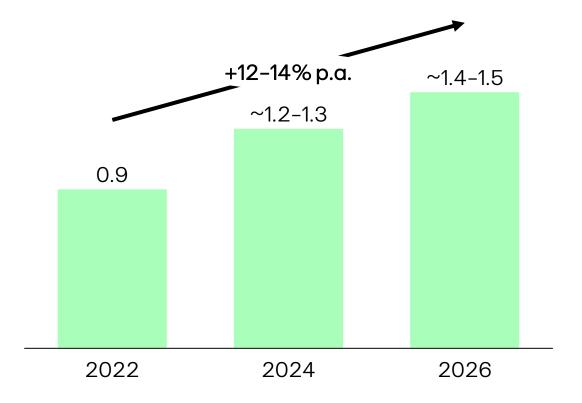
Expected completion H2 2023
Final offer and timings subject to CVM approval

We are delivering superior value through sustained EPS growth and a solid dividend policy with an increased floor



Delivering strong earnings growth...

Recurring Net Income¹ € Bn



... with an attractive dividend policy

To...

From...

DPS floor

€0.19 €0.19 in 2023

€0.195 in 2024-25

€0.20 in 2026

Target payout

75-85% 60-70%

Sustainable EPS growth to deliver DPS increase



Our Platforms

Empowering the energy transition

Our platforms



EBITDA 2022

Renewables, Clients & EM¹

Clean energy growth

Clean generation with a strong track record across technologies, along with an integrated approach to manage risk, and to create superior and resilient value



Wind onshore



Solar utility-scale



Solar



Н2



Energy management



Client solutions



Wind offshore



Hydro



Storage

67%

Electricity Networks

Energy transition enabler

Stable and attractive returns with visible CAPEX opportunities



Transmission



Distribution

33%

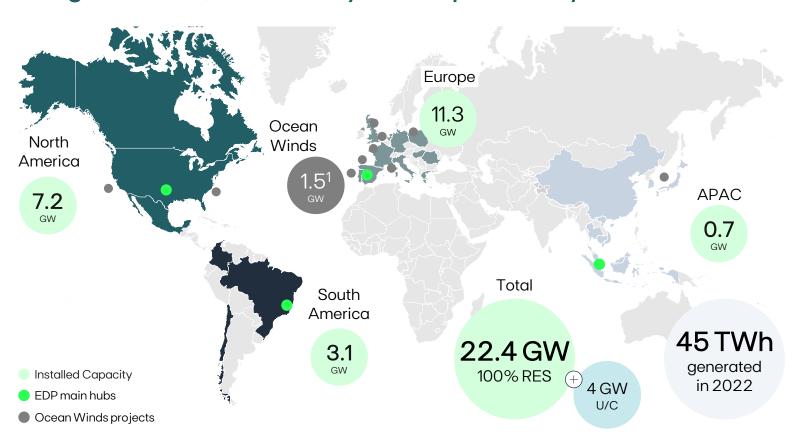


We have scaled up our global leading position, with 22 GW in 4 strategic onshore hubs and in offshore through Ocean Winds



Installed capacity, Dec-22

Our global wind, solar and hydro footprint today



Differentiated and leading position in the US and EU markets

Scaled our European position through Kronos acquisition, entering Germany and reinforcing Central Europe

Established position in APAC through Singapore-based Sunseap

Tripled our Offshore portfolio from 6.6 GW² to 16.6 GW

Developing **new business models** (e.g., Solar DG, solar and wind hybridization, Storage, H2)

Considering Ocean Winds' Gross Installed Capacity

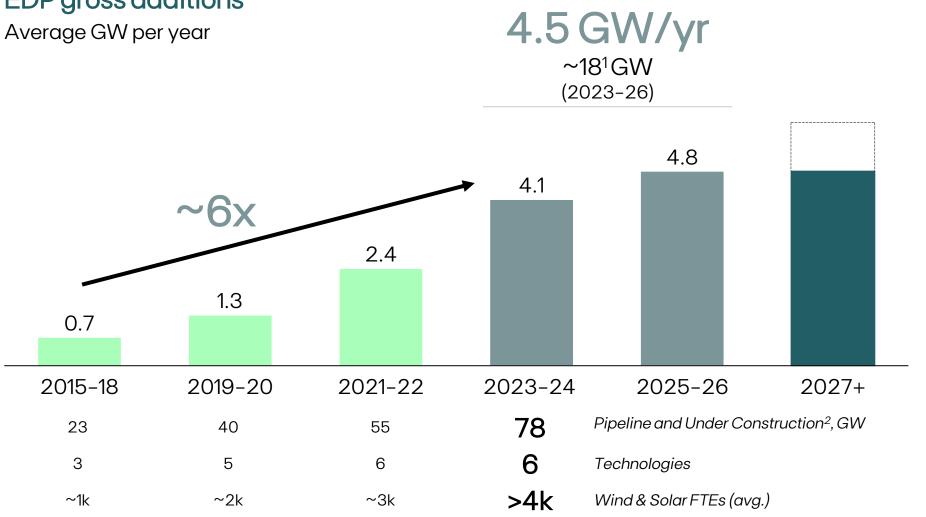
^{2.} In the last Strategic update (Feb 2021)

Note: EBITDA + Equity GW installed capacity as of Dec-22

We are successfully ramping up growth, with flexibility to further accelerate







Flexible pipeline allowing to adjust growth pace...

... and capture additional opportunities if market conditions improve

Includes ~17.1 GW from EDPR and ~0.7 GW of Solar DG as a service from CSEM in Europe and Brazil — excludes ~1.4 GW of Solar DG B2C Build and Transfer from CSEM in Europe and Brazil

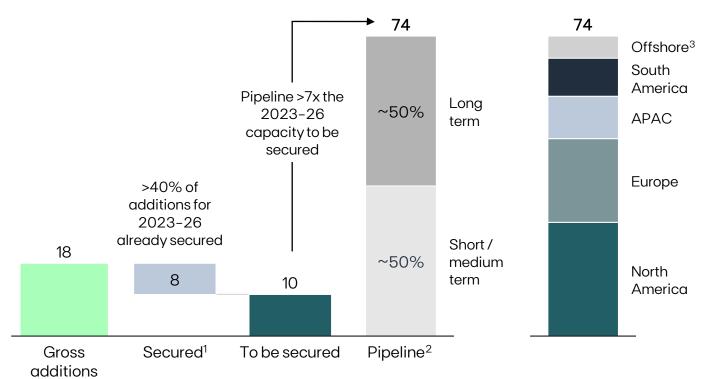
Includes 4 GW under construction as of December 2022

We have a robust and flexible pipeline, supporting execution of the growth plan



Pipeline with optionality to deliver 2023-26 growth...

Pipeline, GW, EDP



... reinforced by strategic initiatives

Pipeline grew 2x since 2020

Acceleration of organic in-house development

Expansion to APAC (through the acquisition of Sunseap)

Expansion in Central Europe (i.e., Germany and the Netherlands through the acquisition of Kronos)

Scaling-up Ocean Winds portfolio

2023-26

^{1.} Secured refers to renewables capacity that has long-term contracted remuneration (PPA, CfD, or other)

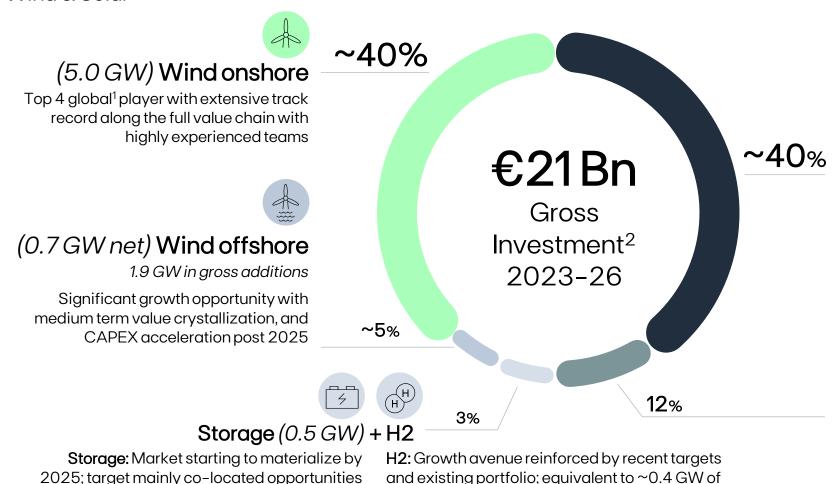
^{2.} Excluding Under Construction (4 GW)

^{3.} Considering EDPR's stake

We are consolidating our presence across technologies with differentiating value propositions



Wind & Solar



gross additions in partnership structures (incl. JVs)



Solar Utility scale (9.4 GW)

Additions ramping up quickly, leveraging presence in growing markets, through traditional and new technologies (e.g., floating solar)



Solar DG (2.1GW)

High growth market, leveraging on developed capabilities and portfolio, global footprint with transversal segments and business models, and synergies with utility scale

^{1.} Excluding China

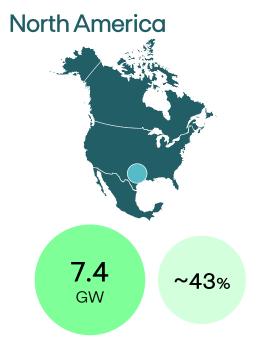
^{2.} Including financial investments

We are reinforcing our established onshore portfolio, focusing on our core low-risk markets



Onshore portfolio

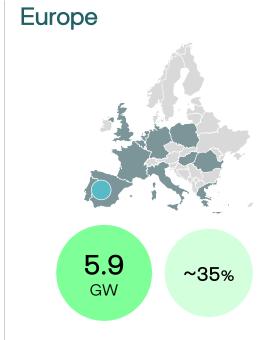
Target onshore additions 2023–26 Breakdown in % of total onshore additions EDP regional hubs



Substantial growth opportunities in USA with 10-year visibility over PTC/ITC and other incentives (IRA)

Strong C&I¹ market

Diversified geographic footprint (state level)



Developed market with public support and tailwinds (e.g., REPowerEU, Green Deal Industrial Plan)

Growing C&I¹ market

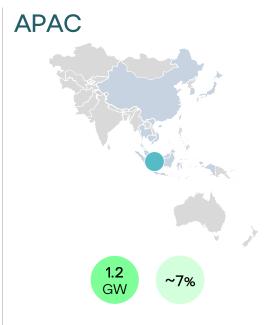
Position reinforced with Kronos acquisition and expansion to Germany/Central Europe



Strong fundamentals (e.g., wind and solar resource)

Increasing demand for C&I¹

Stable market/long term visibility on remuneration/inflation linked contracts



Diverse region with tremendous potential (low RES penetration today)

Position established through Sunseap (based out of Singapore)

Leveraging on **strong DG footprint** to scale up utility-scale projects

^{1.} Commercial & Industrial Note: All MWs are in MWac

We have scaled in Solar DG, a high growth and attractive energy transition technology



Onshore portfolio: Solar DG

High growth market...

40-50%

of market solar additions¹ globally, allowing for total market capture

~80%

of total market solar DG additions¹ are in EDP's current markets

... supported by strong intrinsics...

<12 months development

given faster licensing, permitting and construction

Strong savings for clients

in PPA model vs. fully load retail tariffs, improving energy affordability

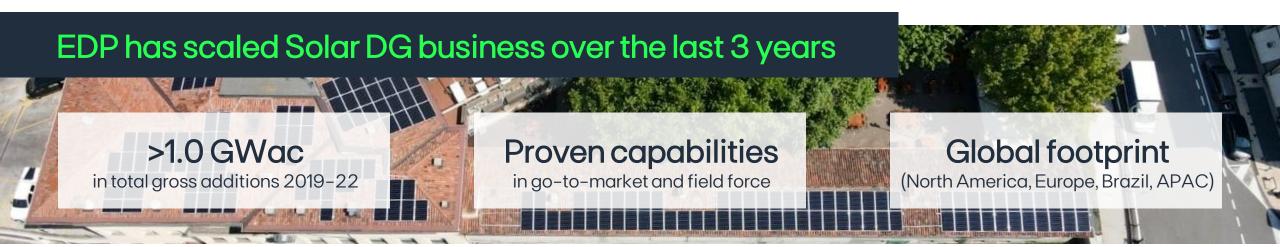
... that translate into attractive economics

Shorter payback periods

8-12 years in PPA model

10-15% project cash-yields

on current installed capacity with PPA

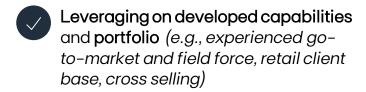


We will continue to accelerate our leading global Solar DG business, deploying 2.1 GWac of PPA model until 2026



Onshore portfolio: Solar DG

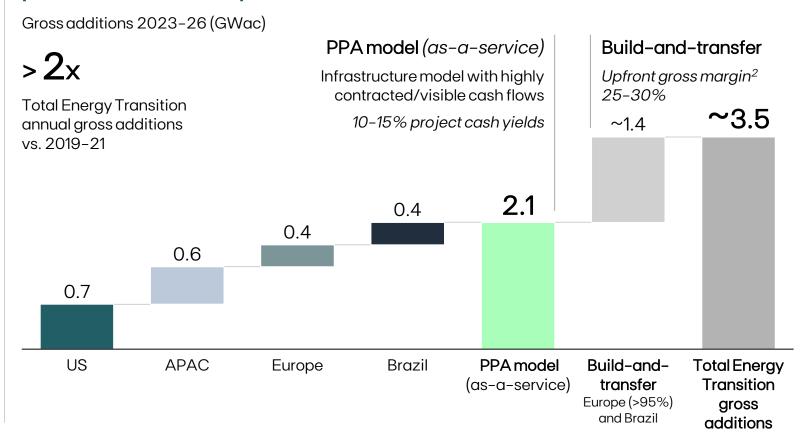
Our competitive advantage



Global footprint with transversal segments and Business models (B2B, Energy Communities and B2C) – allowing for a global accounts line and consolidated asset management approach

Additional synergies with utility scale, particularly in procurement and engineering

Our growth ambition – global market leader, with consolidated position across key markets¹



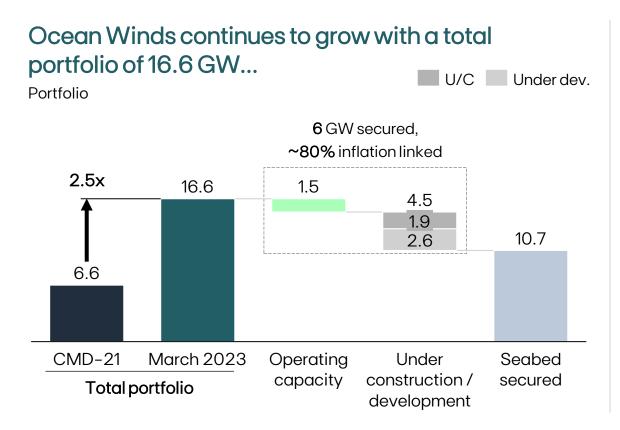
^{1.} Reaching 10-15% market share on new additions

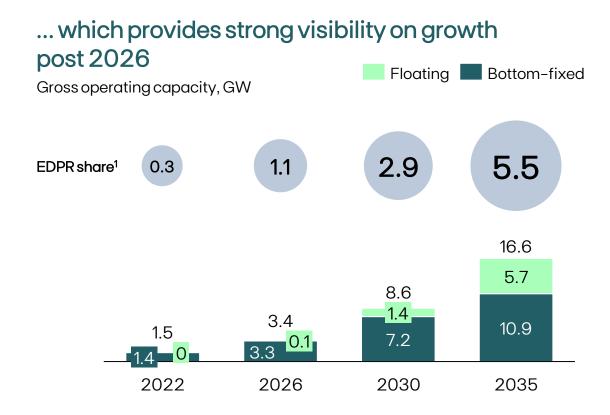
^{2.} Weighted average counting different segments (including C&I, SME, SoHo and B2C) – growth margin on investment cost Note: PPA model – Solar DG "as a service" where EDP invests and enters a multi-year lower purchase agreements with customers

OW has been building a sizeable and attractive offshore portfolio, providing significant visibility on growth over the next 10–15 years



Offshore wind, GW





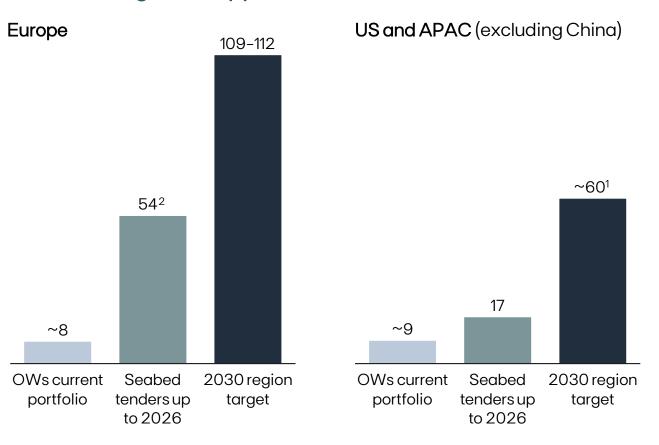
Competitive DevEx of <\$0.1 Mn / MW for capacity with COD post 2026

Project level partnerships with top-tier strategic and financial investors to crystalize value, de-risk and fund growth

Upcoming tenders for seabed lease add up to ~70GW of further growth opportunities in OW's core markets



Substantial growth opportunities...



... and a differentiating position in floating



^{1.} US with the ambition to add 30 GW Offshore Wind by 2030; APAC excluding China expected to add 29 GW (China 93 GW)

¹² GW in the Netherlands; 8 GW in Poland; 7 GW in France; 4 GW in the UK; 4 GW in Germany; 4 GW in Norway; 4 GW in Belgium; 3 GW in Spain; 3 GW in Ireland; 2 GW in Italy; 2 GW in Portugal; 1 GW in Greece; and 1 GW in Lithuania

We are leveraging our superior portfolio and infrastructure as a competitive advantage for increased renewables deployment



Hybridization

Leveraging existing grid connection capacity (e.g., solar to wind, solar to hydro, wind to hydro)

~1GW in Europe (60 projects), including first Iberian hybrid site in operation

Example: hybrid site of 70 MW floating solar, 70 MW of wind and 14 MW of solar utility scale

Repowering

Increasing installed capacity and park's longevity

~70 MW in Europe (8 projects)

Example: Blue Canyon II Wind Farm increased installed capacity by ~10% and park's longevity extended ~30 years

Storage

+0.5 GW battery storage for 2023–26, mostly co-located

~33% of gross additions secured

~90% in North America (more mature market, 40 MW already under construction, 3GW pipeline)

Exploring other markets, leveraging EDP's presence

Hydrogen

Allowing for RES deployment and building long-term optionality

1.5 GW gross installed capacity by 2030

Partnerships as a mechanism to scale up

Competitive advantage through just transition projects in Iberia



We will leverage on the strong cash flow generation profile and flexibility provided by our hydro portfolio to capture value



Hydro

> 7 GW Hydro capacity, ensuring competitiveness, flexibility and storage capabilities



lberic

5.5 gw

Portugal: 5.1 GW Spain: 0.4 GW

8 TWF

average/year

~4 GW with reservoir allowing **dispatching at premium vs baseload prices**

~2.4 GW of pumping capacity with expected avg. pumped volumes of >2 TWh/year capturing peak / off-peak price spreads

Long term concessions with an average ~30 years outstanding



2.0 gw

Capacity EBITDA + Equity, GW

1st and 2nd best hydro plants in Brazil

Long-term contracted with volume risk mitigated

Reduce exposure through sell-down within 2023-26



Strong cash flow generation supported by operational excellence and significant availability levels



Long term, large scale storage & flexibility addressing volatility and allowing an optimized energy management



Adding value to the hydro fleet with targeted investments leveraging on existent portfolio and renewables technologies complementarity

We are managing the entire value chain to ensure the delivery of competitive and quality projects, at the highest excellence standards



Development

- Local development knowledge and multi-partnership network
- Asset financing and tax equity structuring track record in the US
- Strong commercial capabilities and risk management (e.g., CPPA market, shaped PPAs at premium price)

Procurement and Construction

- O Global scale for competitive procurement
- Partnering with local OEMs for flexibility
- E&C team with >15 GW built (past 15 years), and agile project management

Operations and Maintenance

- Strong O&M expertise and predictive maintenance maximizing asset value
- ✓ Global Energy and Risk Management strategies

>15 GW

Wind & Solar portfolio¹, growing to >25 GW by 2026

~50%

portfolio with in-house O&M in 2022

~90%

Solar modules secured²

~50%

Wind turbines contracted³

>20yr

relationship with top Tier suppliers

~75%

PPAs C&I

Installed Capacity Wind & Solar 2022

^{2.} In Europe, South America and US until 2024

^{3.} Globally, until 2024 (Wind onshore)

We are managing our integrated position with adjusted hedging strategies to optimize portfolio risk / return



Global Energy Management

>70 TWh under global management (~75% long term contracted¹)

Improved portfolio optimization and competitive long term offers

Evolving operations through advanced analytics and automation

Renewables generation hedging

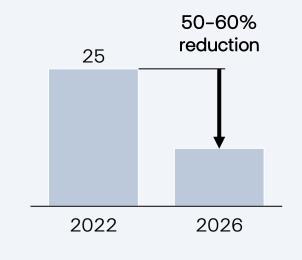
Hedging strategy to manage volume risk

~70-80% in hydro

~80-90% in wind and solar

Gradual reduction of exposure to gas

Gas consumption (CCGT and customers), TWh



Targeting an optimized generation/supply position

Reduce exposure to low margin accounts (-5 TWh by 2026)

Increase renewables
Sourcing to clients from own
generation or external PPAs (~1
TWh/ year 2023-26)

Actively and continuously managing risk/return position

^{1.} Average 2023-26, including contracted with clients

We are leveraging our customer franchise to accelerate growth and value creation

⊚edp

Client Solutions, 2023-26

Customer franchise

Commercial capabilities and structure

Go-to-market, client management, field force, leveraging a digital operating model

9 Mn clients in Iberia and Brazil

Offering (with cross-selling potential)



Solar DG

We are decisively crystalizing the value from the Solar DG (and Storage) play

~2.1 GW1 total deployment



Corporate PPAs

We are **leveraging the high appetite** to cover
consumption via **PPAs and integrated products**

~60% of B2B supply² under long-term contracts



E-mobility

~7k charging points in Iberia by 2026



Services³

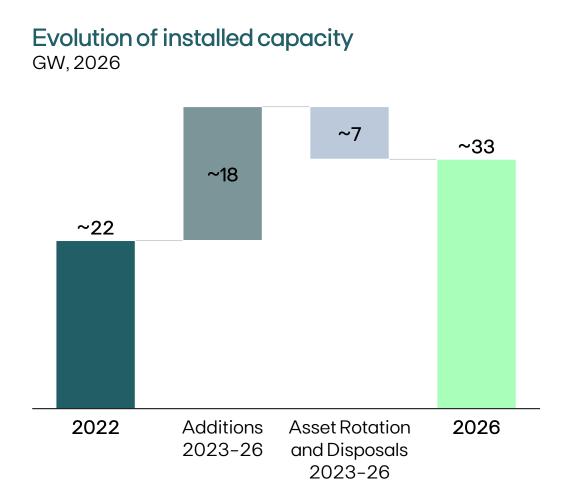
>35% subscription service penetration by 2026

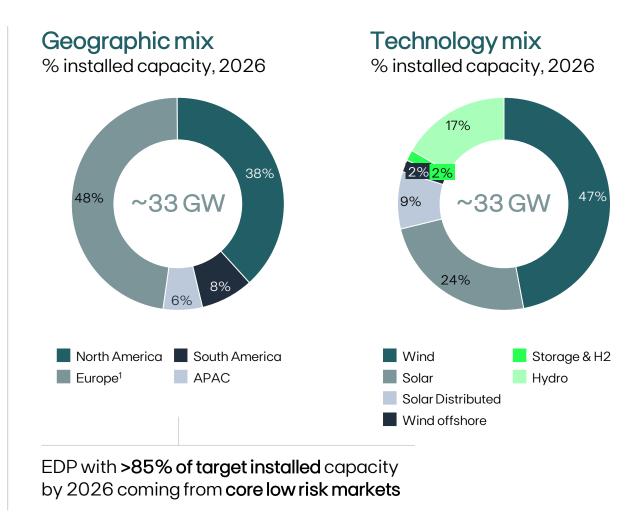
- 1. PPA model and build-and-transfer in Europe and Brazil
- In Iberio
- 3. Including demand side flexibility and energy efficiency

We are consolidating our superior renewables' portfolio, with a diversified technology mix



Renewables EBITDA + Equity GW





^{1.} Including H2 installed net capacity (124MW)



We have been growing and diversifying our lowrisk networks portfolio, acting as a portfolio stabilizer for the group

Electricity Networks

We are a top player in the networks business...





Top 3 Iberian DSO

Mature operation with opportunities to accelerate energy transition in Iberia





Reference player in Brazil

Market with significant growth opportunities in electrification and loss reduction

... with strong track record and expertise

Top tier grid operator with ~85 TWh distributed energy

Operational excellence with ~17% OPEX/client reduction 2018-22

Digitalization leader with ~80% of smart meters penetration

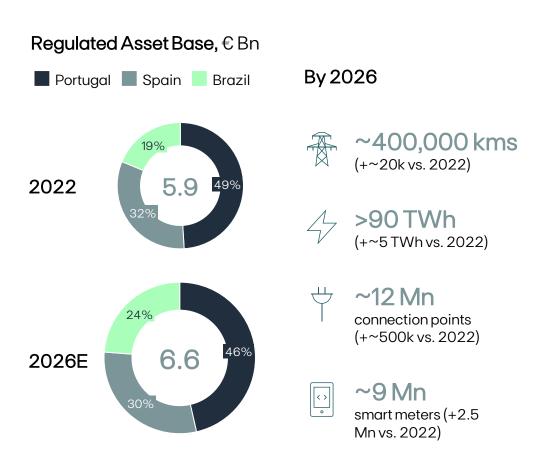


We are growing our distribution asset base and we have high visibility over the upcoming period



Distribution business

Growing our Distribution business...



... on the back of visibility on regulatory frameworks

RoR 2023-26	Regulation and inflation visibility	Gross Investments ¹ 2023-26
5-6%	TOTEX methodology indexed to inflation RoR indexed to bond yields	~€1.5Bn
5.6%	Next regulatory period starting in 2026	~€0.6Bn
7-8%²	Revenue indexed to inflation	~€1.1Bn
		~€3.2Bn

^{1.} Including financial investments

^{2.} Regulatory WACC after-tax in real terms

We are investing in innovation and digitalization, to deliver superior quality of service in our networks



Distribution business

Lead in innovation and digitalization...

~€0.9 Bn

investment in digitalization of Networks (2023-26)

>70%

remote metering energy in Brazil by 2026

100%

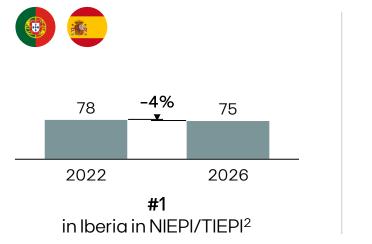
smart meters penetration in Iberia by 2024

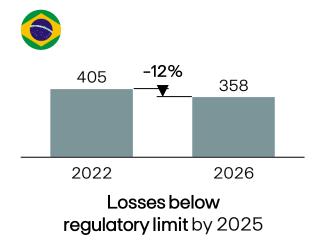
~85%

network assets with advanced analytics

... enhancing quality and resilience...

Average SAIDI¹ across concessions, Min





... and maximizing efficiencies



^{1.} System Average Interruption Duration Index

^{2.} Equivalent number of interruptions related to the installed capacity

Real terms





Transmission in Brazil

Distinctive portfolio of transmission assets

Top 10 player of Transmission business in Brazil

Early mover in 2016 with five lots deployed, plus two under construction

>10% of Networks RAB in 2026

~€1Bn RABin 2026

~€0.8 Bn of Gross Investment 2023-26

~€0.5 Bn of Asset Rotation proceeds 2023-26

Our platforms



Renewables, Clients and EM1

Clean energy growth

Clean generation with a strong track record across technologies, along with an integrated approach to manage risk, and to create superior and resilient value

4.5 GW

gross additions per year, avg. 2023-26

Double

wind and solar installed capacity by 2026

€21Bn

gross investment plan 2023-26

>70 TWh

under management per year, avg. 2023-26

Electricity Networks

Energy transition enabler

Stable and attractive returns with visible CAPEX opportunities

€4Bn

gross investment plan 2023-26

€7.5 Bn

RAB² by 2026

^{1.} Energy Management

^{2.} For Distribution and Transmission business



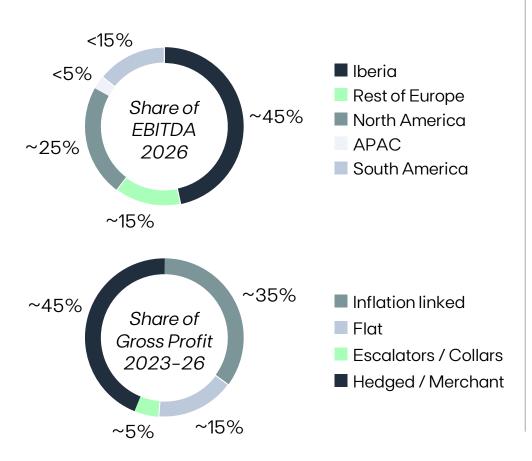
Our Financials

Strong value creation with a sound balance sheet and risk profile

We have a distinctive and resilient portfolio, with a low-risk profile and focused geographic presence



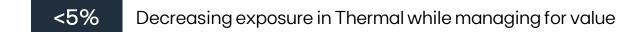
Our distinctive and resilient portfolio...

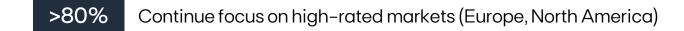


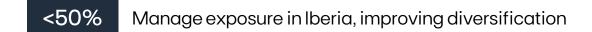
... increasingly aligned with the Energy Transition

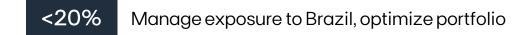
2026 guidance, share of EBITDA











We are keeping our selective and disciplined investment framework, delivering stronger returns throughout the cycle



Attractive returns

Target Achieved

IRR/WACC(x) >1.

/

IRR-WACC (bps)

)

Sound contracted profile

Contracted period (years) ~1



Contracted NPV (%)

>60

Typical metrics of project approvals¹ over the last 6 months

Region	Technology	Unlevered project IRR ²	Stronger returns and cash			
		>9%	yields driving value accretive investments throughout the cycle			
=		>8%	Higher absolute returns on			
		>8%	higher CAPEX levels Further uplift of returns			
****	## <u>#</u>	>7%	provided by Asset rotation strategy			

Clear investment framework and strong track record, maintaining our selective and disciplined approach

Analysis based on Wind and Solar projects in North America and Europe, with FiD in 2022 and 2023. Project returns at final investment decision date, based on Build & Own to maturity

 (i.e., do not factor uplift from Asset rotation strategy)

^{2.} Unlevered IRR considered in Europe; Unlevered post tax-equity IRR in North America

Sector wide repricing of PPAs, reflecting the higher CAPEX costs and interest rate environment



ESTIMATES

Bond yields¹

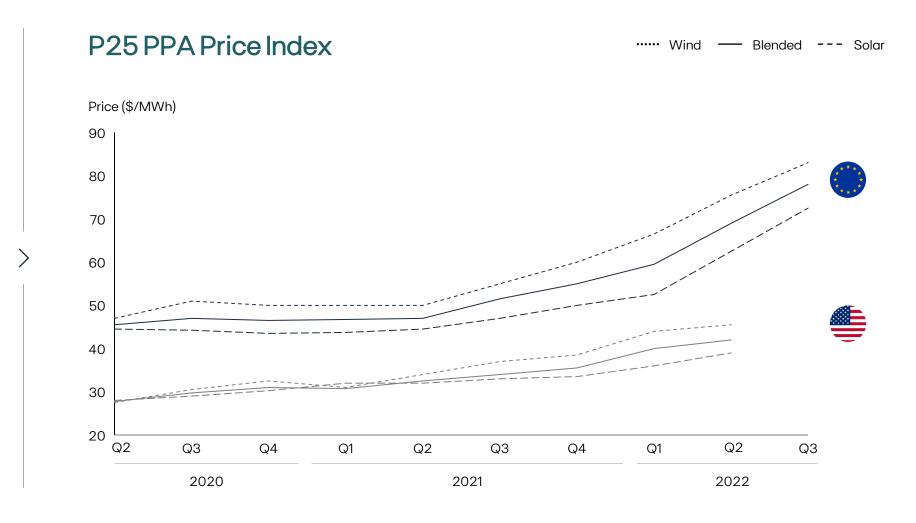
+250-300bps

increase by Dec22 vs. Jan20, in Eurozone and the US respectively

CAPEX

20-30%

CAPEX/MW increase estimated for 2023–26 vs. 20–21



^{1. 10-}Year Bonds yields from Germany and US (comparing January 2020 to December 2022)

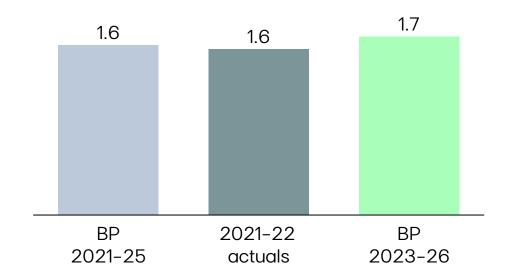
We will maintain our Asset Rotation strategy and continue to crystallize value throughout the plan



Wind and solar

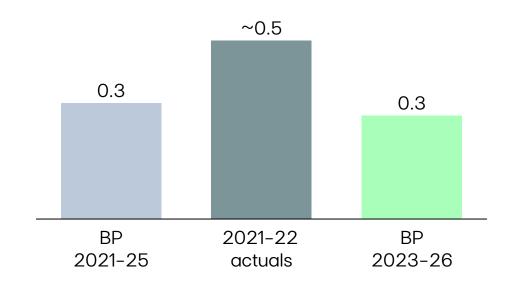
Leveraging our Asset Rotation strategy...

Asset Rotation proceeds¹ (€ Bn/yr)



... with prudent assumptions on capital gains

Asset Rotation EBITDA gains (€ Bn/yr)



EDP's contracted profile and diversified portfolio by country and technology provides strong continuous interest on Asset Rotation transactions

^{1.} Considering equity stake sold, deconsolidation of debt / TEIs; not adjusted for AR gains

We have a prudent financial policy with a centralized management, supporting a solid investment grade rating





Rating

Keep BBB rating, by maintaining sound credit metrics and overall portfolio quality

BBB

investment grade rating



Green financing

Tap most efficient markets, leveraging appetite for green funding, in line with sustainability strategy

60%

sustainable financing by 2026



Cost of debt

Continued active management of cost of debt

4.3%

average cost of debt 2023-26



Active debt and liquidity management

Strong liquidity position, preferring committed facilities – liability management to improve cost of debt and optimize capital

12 - 24

months of refinancing ahead



Centralized and diversified funding

Centralized funding management, except for ring-fenced EDP Brasil and project finance in renewables

>80%

raised at holding level



Interest and foreign exchange risks

Prioritize funding in the same currency of activities, and active management for optimizing funding costs

75%

Fixed rate as of Dec-22

We have addressed in advance our refinancing needs with long maturities and have a strong position for competitive green financing



Since 2021, EDP has been issuing longer maturity bonds...

Green Bond	Bond value (€ Bn)	Average cost of debt	Average maturity (years)
Senior	2.3	3.3%	7.5
Hybrid	3.0	3.1%	5.7 ¹
Total	5.3	3.2%	6.5 ¹

New issues at long maturities strengthen EDP financial positioning and reduces rates exposure in 2023–26



... with a strong positioning for green financing as a competitive hedge

	2022	2026
Green Financing weight	44%	60%
Renewables Generation weight	74%	88%
CAPEX aligned EU Taxonomy	96%	>98%



SCIENCE BASED TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

THE NET ZERO STANDARD

Climate change disclosure

Net Zero target by 2040

100%

of new bonds issues will be green in 2023-26

We have a strong liquidity position covering refinancing needs beyond 2025



Active debt & liquidity management¹

Financial liquidity as of Dec-22

€Bn

4.9 Cash & Equivalents

Available Credit Lines

6.3 Of which: >90% due in 2025/2027

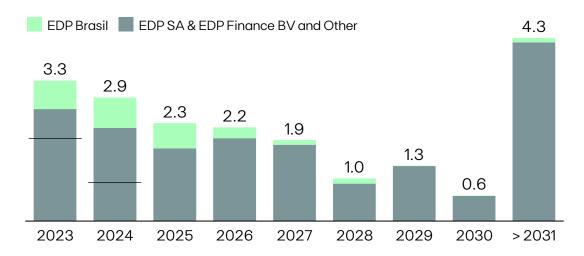
>25 counterparties

€11.2 Bn **Total Liquidity**

> Cash holdings must be balanced to optimize cost and risk



€Bn



72% 2023-24 bonds with price covered:

pre-hedging with 1.8% and 2.6% average cost of debt, respectively³

€1Bn + \$1Bn €0.5 Mn + \$0.5 Mn

senior bond issued in October 2022 at 3.9% and 6.3%, respectively

Euro Commercial Paper Program

Including hybrids at maturity

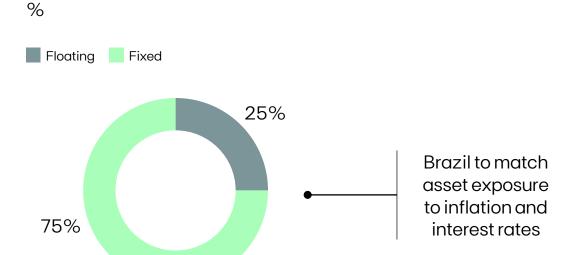
Midswap Pre-hedged

We actively manage interest rate and ForEx risks within existing risk policies

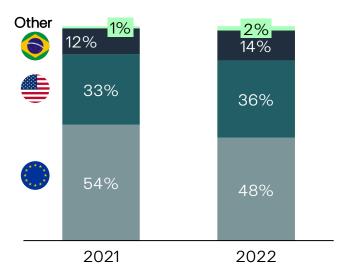


Interest and forex risks

Debt by interest rate type as of Dec. 22



Avg. nominal debt by currency as of Dec. 22 %

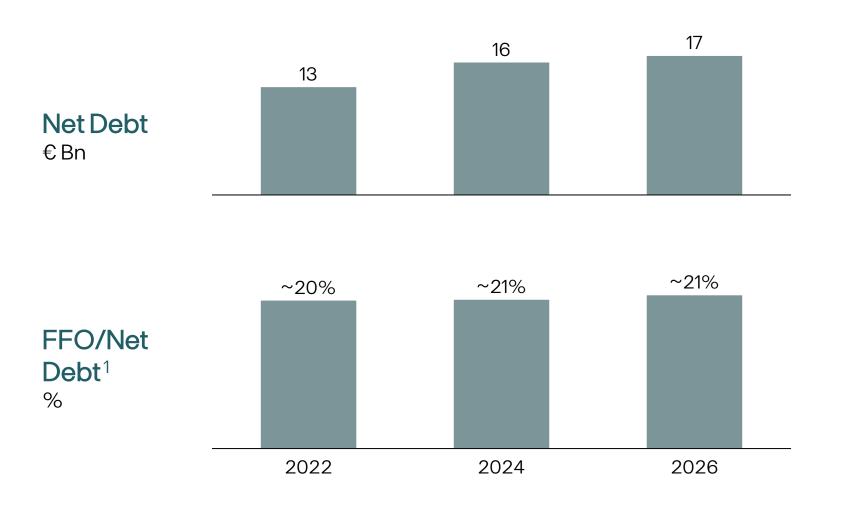


FX Policy: Prioritize funding in the same currency of activities

By the end of 2022, 75% of EDP financial debt was at fixed rates, in line with existing interest rate policies

We are keeping a sound balance-sheet and low-risk profile





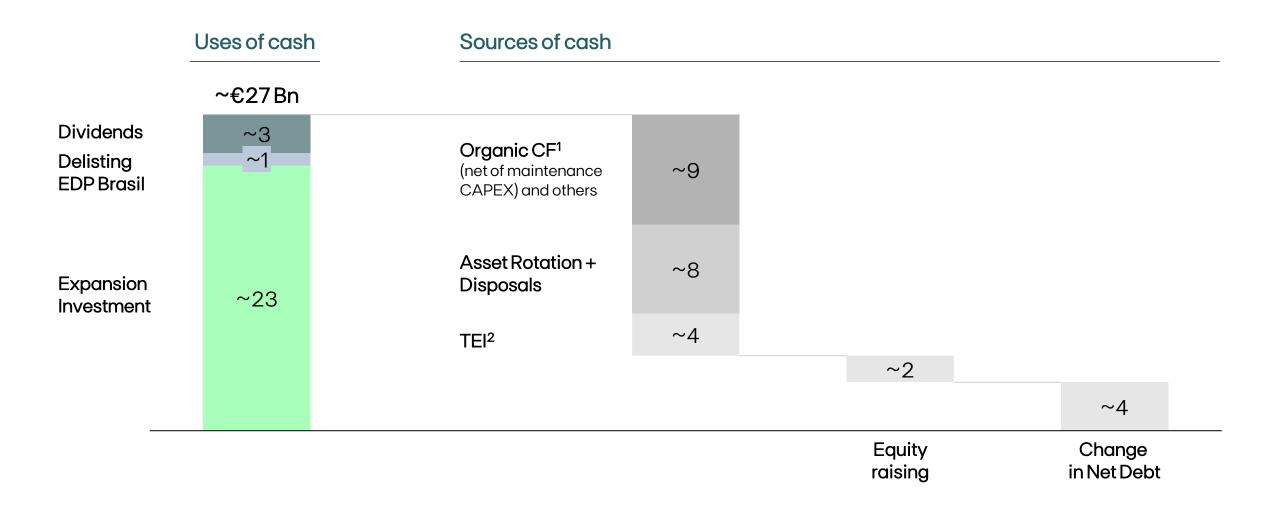
Reinforced commitment to a strong BBB rating

- Reached > 20% FFO/ND in 2021, achieving BBB credit rating
- Solid cash flow generation with +€4 Bn net debt after a €25 Bn gross investments plan
 - Operating with flexibility to further reinforce balance sheet (e.g., asset rotation, portfolio optimization)

We have diversified sources of cash to deliver on our growth



BP23-26 Organic Sources and Uses of Funds (€ Bn)



^{1.} Operating CF net of interests, maintenance capex, dividends paid to minorities and TEI payments. Includes asset rotation gains

^{2.} Excludes tax equity deconsolidated in relation to AR projects

We are committed to further grow and consolidate our leading energy transition portfolio, delivering superior value





^{1.} Net income range represents the incremental contribution of EDP Brasil's delisting tender offer (€0.1 Bn)

58

^{2.} EDPR only (excluding Solar DG Europe and Brazil)

We strengthen our strategic targets, reinforcing our ambition to lead the energy transition



Our commitments	Key targets	BP 2021-25	BP 2023-26			
Accelerated and sustainable growth	Deployment	~4 GW/year	~4.5 GW/year			
sustainable growth	Asset Rotation	€1.6 Bn/year in AR; €0.3 Bn in gains	€1.7 Bn/year in AR; €0.3 Bn in gains			
ESG excellence and future- proof organization	Green targets	Coal free by 2025 All Green by 2030	+ Net Zero by 2040			
Distinctive and resilient portfolio	Credit rating	BBB investment grade rating	BBB rating secured, with reiterated commitment			
portiono	FFO/ND	>20% FFO/net debt in the short term	>20% FFO/net debt during 2023-26			
Superior value creation for all stakeholders	EBITDA	€4.7 Bn by 2025	€5.7 Bn by 2026, €5.3 Bn already by 2024			
	Net income ¹	€1.2 Bn by 2025	~€1.4-1.5 Bn by 2026, ~€1.2-1.3 Bn already by 2024			
	DPS	Sustainable EPS growth to deliver DPS increase	Dividend floor increased to €19.5 cts in 2024–25, and €20 cts in 2026			

^{1.} Net income range represents the incremental contribution of EDP Brasil's delisting tender offer (€0.1Bn)



Closing remarks

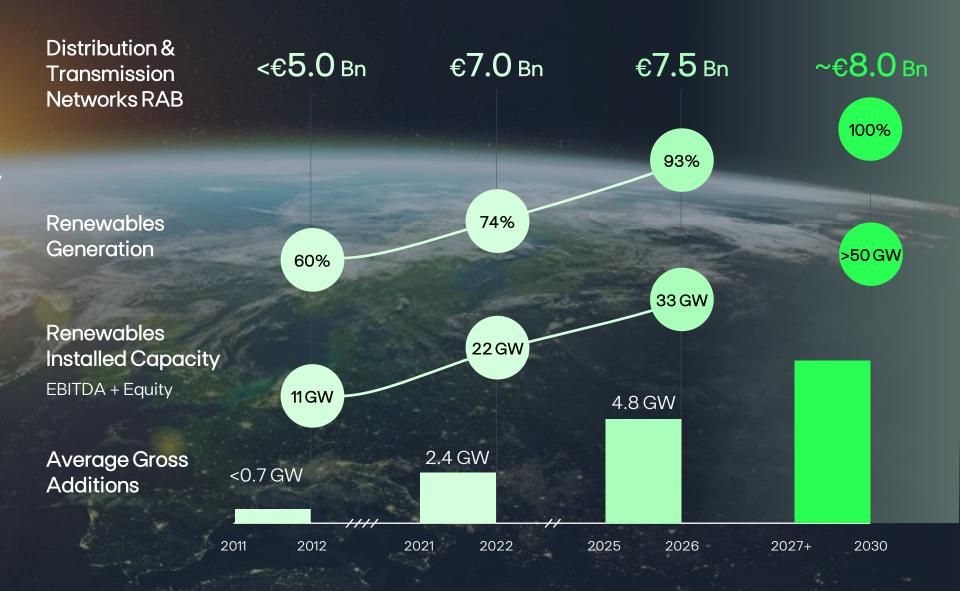


We are stepping-up green growth delivery, on the back of a strong balance sheet, and of a simplified and future-proof organization

- We are anticipating our targets from 2025 to 2024, on the back of strong market tailwinds
- We are accelerating our sustainable growth, stepping-up delivery to 4.5 GW/year
- We are consolidating our leading role in ESG excellence, (re)committing to Coal Free by 2025, All Green by 2030, Net Zero by 2040
- We are driving corporate simplification, with earnings accretive delisting of EDP Brasil
- We are maintaining a solid balance sheet, committed to our BBB rating
- We are ensuring a solid and sustainable dividend policy, raising the floor to €0.20 (60–70% payout) by 2026



We are an energy transition leader, creating superior value for all stakeholders







APPENDIX

Macro assumptions

Sector context and regulatory outlook

EDP Group

Liquidity position & debt management

Renewables

Networks

Portugal Strategic Axis

ESG

EDPR

Main market and macro assumptions



Pool Iberia €/MWh TTF €/MWh CO₂€/ton Inflation Europe¹ % Inflation Brazil % Avg. IPCA / IGPM 5.6 168 123 9.2 81 81 126 3.9 3.6 82 59 35 2.1 2022 2024 2022 2024 2026 2022 2024 2026 2024 2024 2026 2022 2026 2022 2026 **EUR/USD EUR/BRL USD 7Y Treasuries** % SELIC % EUR 7Y MidSwap % 5.44 5.50 6.00 2.5 2.5 3.1 12.5 1.10 1.10 1.05 3.0 3.0 9.9 1.7 7.8

2022 2024

2026

2022 2024

2026

2022 2024

2026

2022 2024

2026

2022 2024 2026

^{1.} Avg. between Portugal, Spain, Luxembourg, France, Belgium, Poland, Romania, Italy, UK, Greece and Hungary

Macroeconomic indicators for main markets



				2 TO SECOND								
	2022	2023		2022	2023	_	2022	2023		2022	2023	
Inflation (CPI) ¹	7.9%	4.7%		8.8%	4.9%		8.1%	3.5%		9.4%	4.7%	
Weight of housing and utilities on CPI basket ²	9.6%	-		14.2%	-		36.1%	-		15.3%³	-	
Deficit, GDP ⁴	-1.9%	-1.4%		-4.9%	-4.4%		-4.0%	-5.7%		-5.8%	-7.5%	
Gross Debt/GDP	114.7%	111.2%		113.6%	112.1%		122.1%	122.9%		88.2%	88.9%	
Credit Rating, S&P	BE	BB+			Α		А	A+		ВІ	B-	

^{1.} Average consumer prices

^{2.} Weight of housing, water, electricity, gas and other fuels (Dec 2022), IMF

^{3.} Based on housing component of IPCA (Dec 2022)

^{4.} General government revenue - General government total expenditure



APPENDIX

Macro assumptions

Sector context and regulatory outlook

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ESG

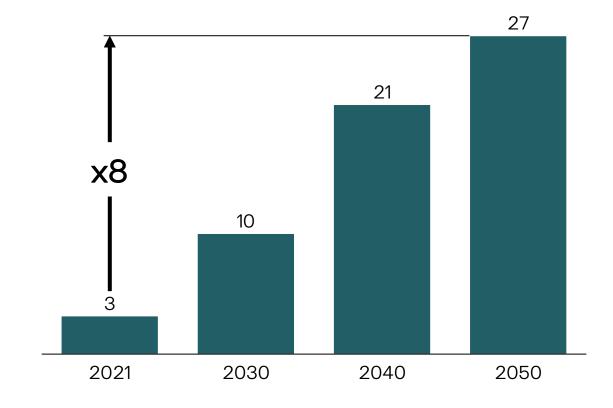
EDPR

Renewables will accelerate significantly and are by far the most competitive option



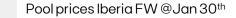
Renewables expected to grow significantly by 2050...

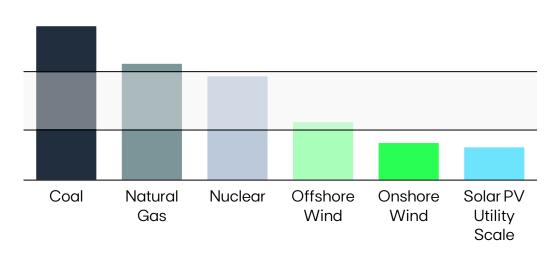
Total renewables capacity¹, Global, TW



... driven by the most cost competitive solutions...

Forecasted EU and US LCOE across technologies, 2030, \$/MWh





... and further enabled by new technologies



Global floating Solar and Wind installed capacity to grow x26 by 2030



Hybridization of different RES generation assets, benefitting from same connection point

Source: IEA Net Zero Emissions by 2050 scenario, EMBER 68

^{1.} Solar PV, Wind, Hydro, Bioenergy, Concentrated Solar Power, Geothermal and Marine

A broader set of renewables technologies are also emerging and creating new growth avenues

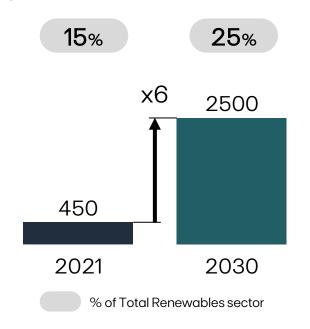




Solar Distributed Generation

Faster licensing and permitting with high cash-yields

Global Solar DG installed capacity
GW

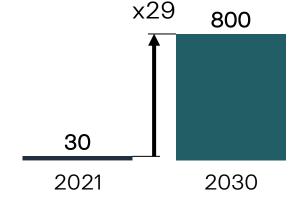




Utility-scale Storage

Crucial to support intermittent renewables, with a **continued cost reduction trend**

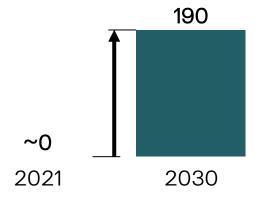
Global Battery Storage installed capacity
GW





Critical to decarbonize hard-to-abate sectors creating demand for renewables scale-up

Global hydrogen¹ installed capacity GW



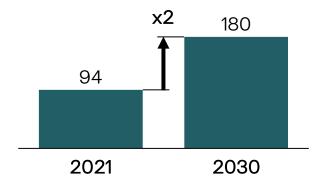
Including ammonia
 Source: IEA (Net Zero scenario)

Everyone needs to play a role in decarbonization and electrification





Hydrogen demand in industry Million tons of H2



Additions in 2022-30

+86 Mt H₂

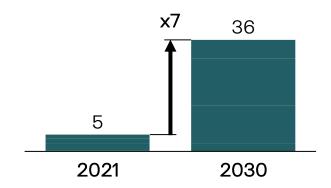
CAGR 2022-30

+7% p.a.



Installed EV chargers

Global, #, Millions



Additions in 2022-30

+31 Mn

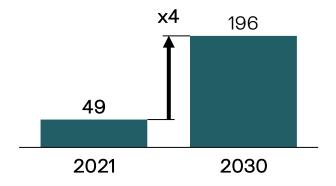
CAGR 2022-30

+23% p.a.



Energy efficiency services

Households with smart thermostats¹ #. Millions



Additions in 2022-30

+147 Mn

CAGR 2022-30

+17% p.a.

Includes Australia, EU27 and USA
 Source: IEA Net Zero scenario. Wood Mackenzie

Electricity networks will also need faster deployment, increased digitalization and flexibility



Networks need to be smarter and more resilient to support renewables deployment...



Digitalization and automation

to improve grid performance



Increase resiliency

to face climate risk



Increased flexibility

to address networks complexity

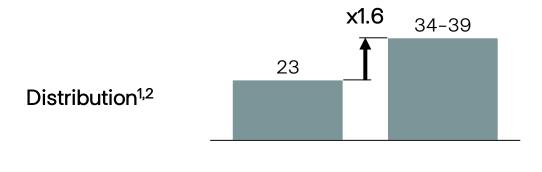


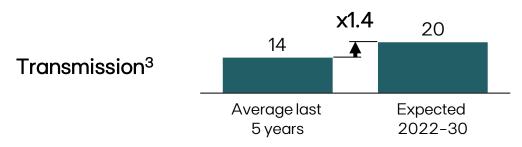
On-time upgrades

required by electrification and new connections

... which requires significant investment

Annual EU-27 + UK investment in electricity grids, € Bn





CAPEX super-cycle of ~500 Bn€ cumulated 2022-30

Source: IEA, Eurelectric, GTR report

^{1.} DSO investment data from Eurelectric (DSO association)

^{2.} Investment in electricity networks is calculated as capital spending for installed lines, associated equipment and refurbishments. Includes also smart grids expenses

^{3.} Data from GTR report including offshore connections, onshore grid build-out and interconnectors

In the US, the IRA is expected to bring >\$400 Bn in investment in climate spending over the decade





IRA represents unprecedented US commitment on climate with >\$400 Bn over the next decade, aiming to reduce carbon emissions by more than 40% until 2030, by providing strong investment incentives to the industry



Expansion and extension of PTCs and ITCs with 10+ years of full-value credits visibility adjusted for inflation



New tax credits implemented for clean hydrogen and storage facilities

30%
ITC for Solar and
Wind eligible

10% Bonus for domestic content

10% Bonus in projects located in economically disadvantaged communities

Clean Hydrogen

\$3/kg tax credit for every kilogram produced

100%

PTC for Wind and Solar for the first 10 years of the projects

Stand-alone Storage

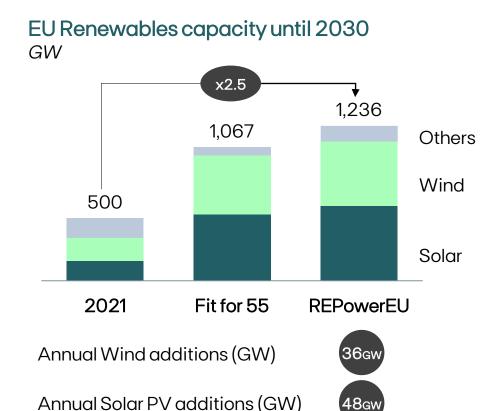
as eligible for ITCs for the first time

EU is rallying forces to drive renewables growth





Prices stabilization and regulation from European governments, supported by **REPowerEU** and recent **Green Deal**, boost long-term growth



- Green Deal Industrial Plan to enhance the competitiveness of Europe's net-zero industry
- REPower EU measures to foster renewables growth already being developed in some member states
 - Easter Package (approved in jul-22) with initiatives to reach 360 GW of expected renewables installed capacity until 2030
 - SIMPLEX established exceptional measures to accelerate renewables, like streamlining permits
 - **Energy Decree** introduced measures to simplify procedures & reduce the involvement of administration
 - Environmental permitting to 154 projects totaling 28 GW

Source: Press search, European Commission 73



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Liquidity position & debt management

Renewables

Networks

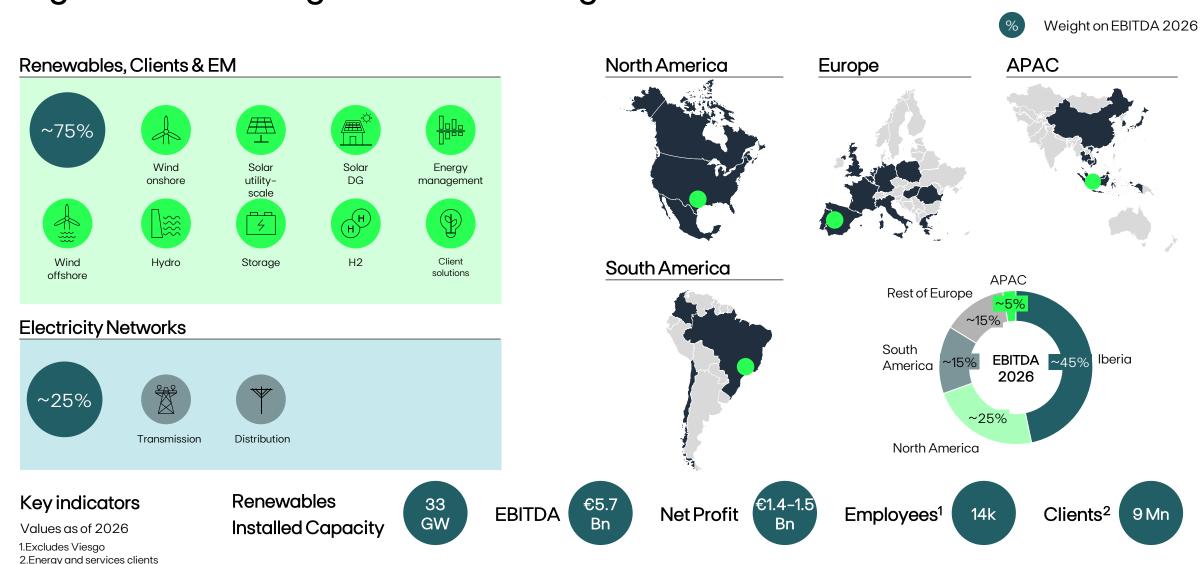
Portugal Strategic Axis

ESG

EDPR

We are a global company, leader in the energy sector, present in 4 regional hubs throughout different stages of the value chain





 $Note: Excluding \ contribution \ from \ disposed \ portfolios \ in \ 2020 \ (6 \ hydrop lants, B2C \ portfolio \ and \ 2 \ CCGTs \ in \ Spain). \ Excludes \ Viesgo \ in \ 2020.$

We have been evolving towards a global, dynamic and diverse future-proof organization



2022





 ~ 13 k

employees

nationalities

>60% gen. Y^1 and Z^2 among total

APAC

>40%

gen. Y in leadership positions

41 years average age

>2,000 new hires

Current EDP presence

EDP regional hubs

South America

Generation born in the 1980s through the late 1990s

Generation born in the late 1990s or the early 21st century Note: As of January 2023

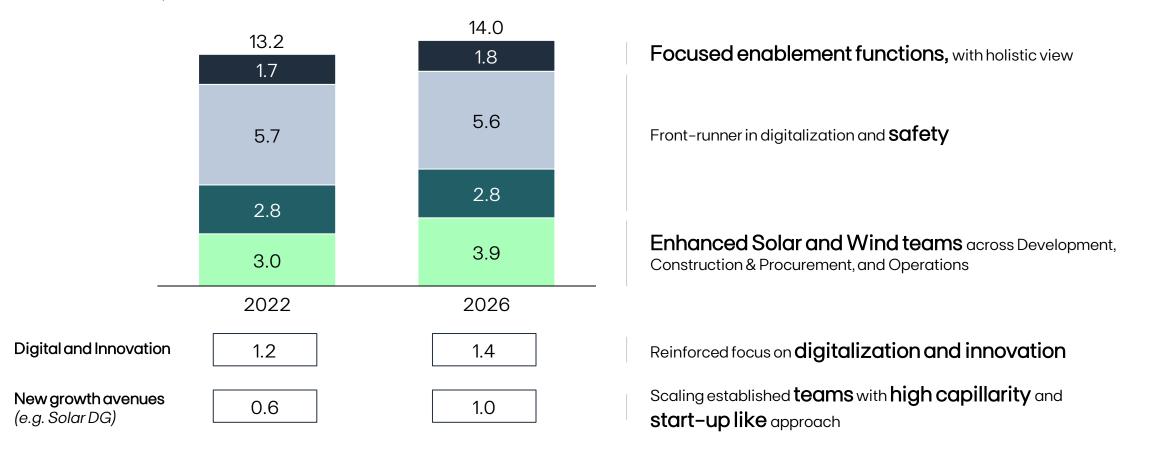
We are strengthening our business delivery, scaling new business capabilities



Consolidating and reinforcing our talent for growth

Wind & Solar Hydro, EM & Clients Networks Transversal

Headcount evolution, thousand #



We are driving a digital transformation to further boost business performance





~€2 Bn

Digital TOTEX 2023-26

Digital transformation at the core of our business empowering growth and efficiency across platforms Digital transformation with 7 key action drivers...



... across business, enablers and ways of working



Digital First Company



Digital & Al Enabled Business



Digital Ways of Working

Innovation is key for us to lead the energy transition, leveraging on our foresight capacity, business expertise and geographic presence





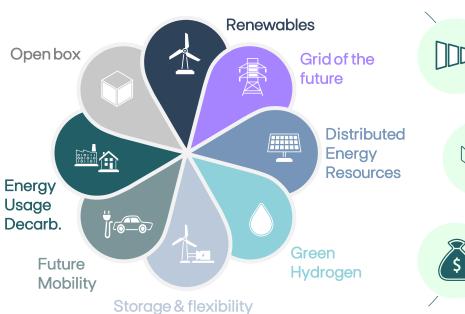
~€1Bn

Innovation TOTEX 2023-26

Accelerate new impactful businesses and promote fast adoption of innovative solutions to lead the energy transition

Pursuing innovation across key EDP business expertise domains...

Aligned with corporate strategy and market trends; Focused on solving the energy transition problems;



... through 3 major innovation avenues

Internally developed projects, leveraging on ecosystem and through venture investment



Promoting a symbiotic relationship with the energy innovation ecosystem

(e.g. pilot developments)

Investing in high potential strategic startups

(38 active VC investments)

Involving people at a global scale and strengthening Group's foresight capacity, technical knowledge and business expertise



WindFloat
Atlantic² and 1st
Green Hydrogen
molecule in Brazil³
are some recent
successful
developments

EDP with an integrated presence in Brazil



Projects in operation at EDPR Projects under development at EDPR



EDP Brasil

since 1995, conventional business

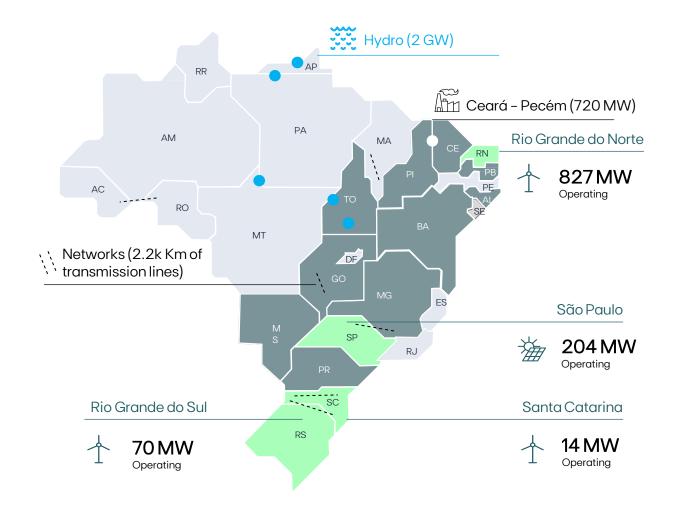
- Full fledged corporate structure with energy management capabilities
- Two electricity distribution concessions with 3.8Mn clients
- Transmission business with ~2.2 thousand Kms
- 2 GW of Hydro installed capacity



EDP Renewables

since 2009, wind and solar

1.1 GW of RES in operation (0.9 GW Wind, 0.2 GW Solar)





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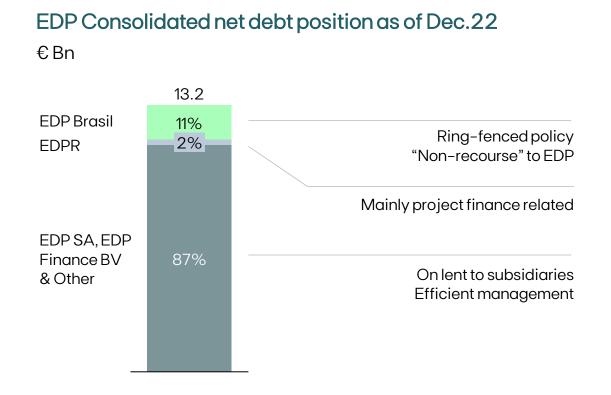
ESG

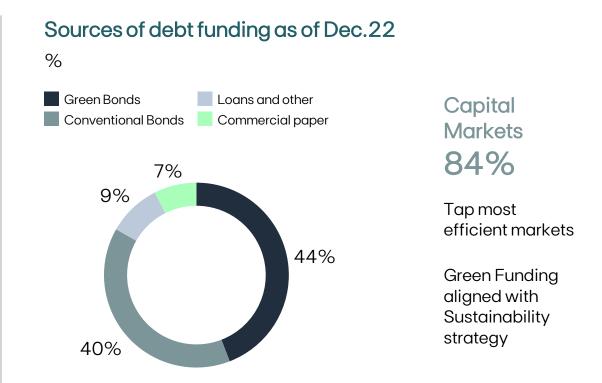
EDPR

We are raising funds primarily at Holding level, ensuring an efficient debt management



Centralized and diversified funding





Funding needs primarily raised at Holding level (>80%), through diversified sources of funding, on-lending the funds to its subsidiaries



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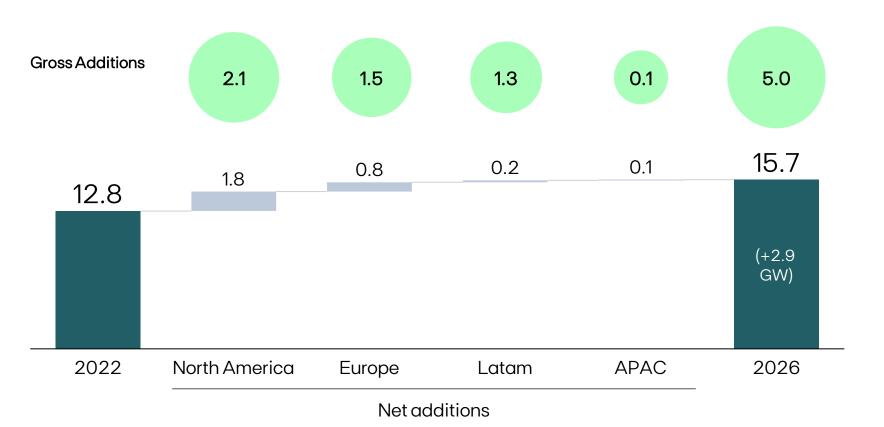
EDPR

We are consolidating our leadership position in wind onshore, supported by low core risk markets





Installed Capacity. GW



Consolidated position as global Top Wind player

Reinforced presence in core low-risk markets (~90% of increase in installed capacity driven by North America and Europe)

Growth pipeline in APAC to secure growth for 2026 onwards

Maximizing portfolio value, leveraging repowering opportunities

We have established a global strong base to capture the growth in solar



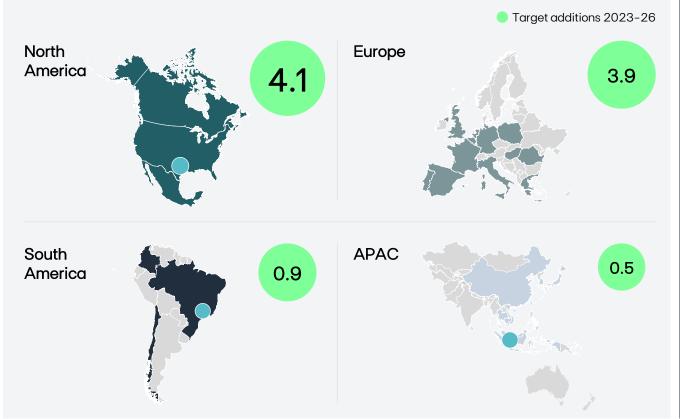
Solar Utility scale

Highest growing technology, doubling its total share of Renewables to ~50% in 2030 (vs. ~25% in 2020)

Reinforced presence in core low-risk markets (~85% gross additions driven by North America and Europe)

Strengthening overall EDP's portfolio value by exploiting hybridization opportunities (e.g., complementing Wind parks with Solar PV)

Solar Utility scale evolution. 2023-36. GW





OW is a top 5 offshore player globally, with a diversified geographical mix in core low-risk markets

Offshore Wind, GW

Ontracted and inflation linked

Partially contracted

Inflation linked projects, representing 80% of PPA secured capacity

	COD	Project	Technology	PPA contracted and inflation linked	Gross Capacity	Net Capacity ¹
Installed	2020	wfA	Floating	⊘	0.03	0.01
	2021	Seamade	Bottom-fixed		0.5	0.04
	2022	Moray East	Bottom-fixed	Ø	1.0	0.27
Under dev.	2024	EFGL	Floating	⊘	0.03	0.01
revenues	2025	Moray West	Bottom-fixed	⊘	0.9	0.42
secured		Noirmoutier	Bottom-fixed	•	0.5	0.15
(FID taken)	2026	Treport	Bottom-fixed	②	0.5	0.15
	2027	BC Wind	Bottom-fixed	•	0.4	0.20
		KFW	Floating		1.3	0.43
	2028	South Coast Wind	Bottom-fixed	\bigcirc	2.3	0.57
Under dev.		Hanbando	Bottom-fixed		1.3	0.62
rights	>2030	Bluepoint	Bottom-fixed		1.7	0.42
secured		Golden State	Floating		2.0	0.50
		Caledonia Caledonia	Bottom-fixed		2.0	1.00
		Scotwind I	Floating		1.8	0.45
		Scotwind II	Floating		0.5	0.25
		Total			16.6	5.5





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We are further enabling the energy transition, boosting our operational excellence, and following highest ESG principles



Ambition 2023-26

Creating value across asset classes

Sizeable and recurrent capital deployment Growth potential to address energy transition needs



Boost operational excellence

- Excel in operations, putting efficiency at the core
- Digitalization and innovation
- Service quality and risk management

-13% OPEX/client¹ (2026 vs. 2022)



Enable the energy transition

- Optimize grid development and operation to accelerate RES connection to the grid
- Continuous asset renewal
- Growing regulatory approved CAPEX

~€1Bn/yr Gross Investments² (2023-26)



Build a future-proof organization adherent to key ESG principles

- Evolve platform organization to capture economies of knowledge and scale
- People-oriented way-of-working, attracting and retaining diverse top talent
- Enabling the group's ESG strategy

O accidents targe

In real terms

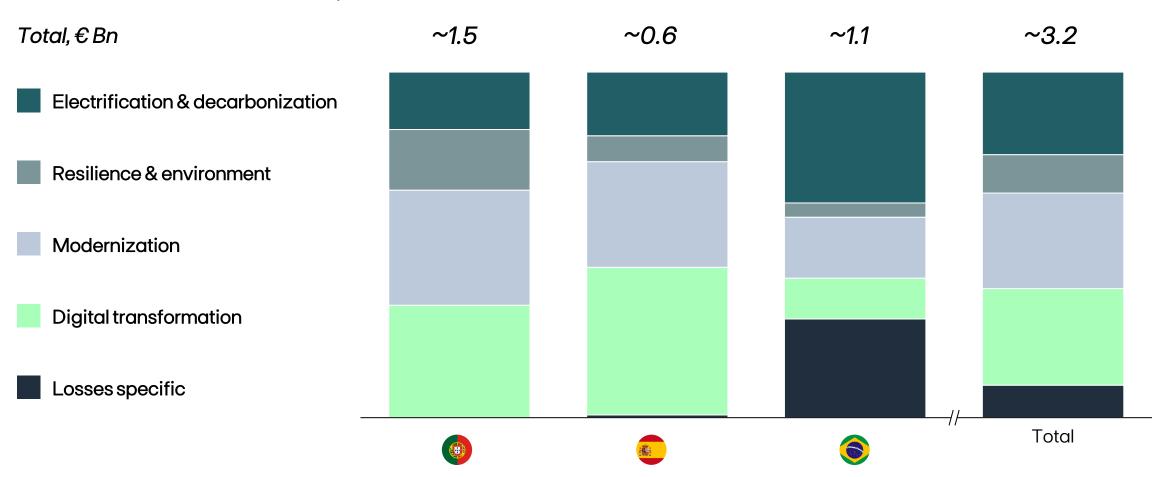
^{2.} Including financial investments

We are focusing on Grid modernization and Digital transformation, with electrification and losses prioritized in Brazil



Distribution

Gross Investments Plan 2023-26, %



Regulatory Framework: Distribution



			Fan Causta	
Current regulatory period	2022-2025	2021-2025	Esp. Santo 2022–2025	São Paulo 2019-2023
New regulatory period	2026	2026	2025	2023
Regulatory period length	4 years	5 years	3 years	4 years
Concession	LV - 2021/22 ³ MV/HV - 2044	Perpetual	Jul. 2025	Oct. 2028
RoR pre-tax 2022	4.7% ^{1,2}	5.6%	10.83%	12.26%
Inflation linked	Yes, deflator 1,75%	Not intra-period	Yes	No

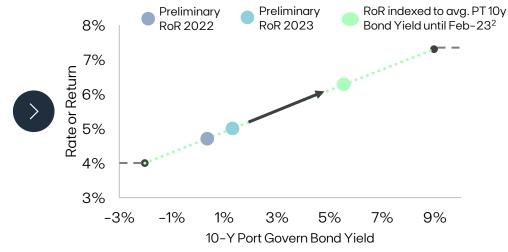
Electricity Networks in Portugal 2023 regulated revenues +2% supported by indexation to Portugal 10-year bond yields and inflation



Electricity Distribution regulated revenues







GDP Deflator 1.5% LTM as of Jun-22 6.4%

IMF projection for 2023 as of Nov-22

Inflation update on RAB & Totex at GDP Deflator³ with some time lag

We have successfully integrated Viesgo





Rationale

Acquisition fully aligned with EDP's strategic vision

High quality assets with high synergetic potential

EDP was the natural owner of the asset with adjacent networks and strong synergies

Significantly strengthened EDP's portfolio with networks with **full** regulatory visibility until 2025

Main achievements

€29m

Cost synergies (25% of cost base)

€30m

Revenues synergies (optimized growth rate)

€25m

Synergies achieved in 2022

>100%

of pre-closing **synergies** identified and planned

>80%

of value to be captured in first 24 months

~100%

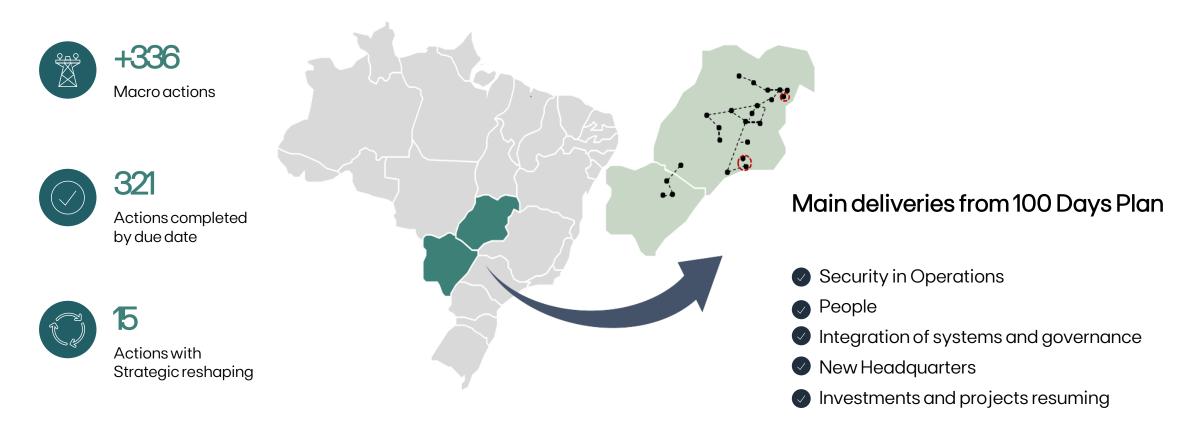
of value captured in first 24 months vs. planned

CELG-T integration sheds positive light on EDP's ability to successfully integrate potential target in a profitable manner



Past integration of CELG-T

100 Days Plan for the integration of CELG-T with completion rate of +96% before due time





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We have an historical commitment with Portugal, being a core contributor to the country's decarbonization



NOTEXHAUSTIVE









~7,250 direct and indirect jobs in Portugal as of today



~€0.6 Bntaxes and fees paid to the
Portuguese state over the last 2yr



~1.9k organizations supported in last 10yr

We will continue to invest in Portugal, further reinforcing our impact over the next years



NOTEXHAUSTIVE



>€3 Bn

estimated gross investment in Portugal until 2026



>€100 Mi

social investment by 2026 (since 2021)



2 Hydrogen projects being developed in old thermal plants in Sines and Ribatejo



2k contracted charging points in Portugal



First floating solar park in Alqueva with 12k photovoltaic panels and 5 MW capacity



Development of hybrid site of 70 MW floating solar, 70 MW of wind and 14 MW of solar utility scale



Several identified opportunities to further grow pumping capacity in Portugal (e.g. Alto Lindoso)



Windfloat Atlantic, the world's first submersible floating wind park, with **25MW** of operating capacity

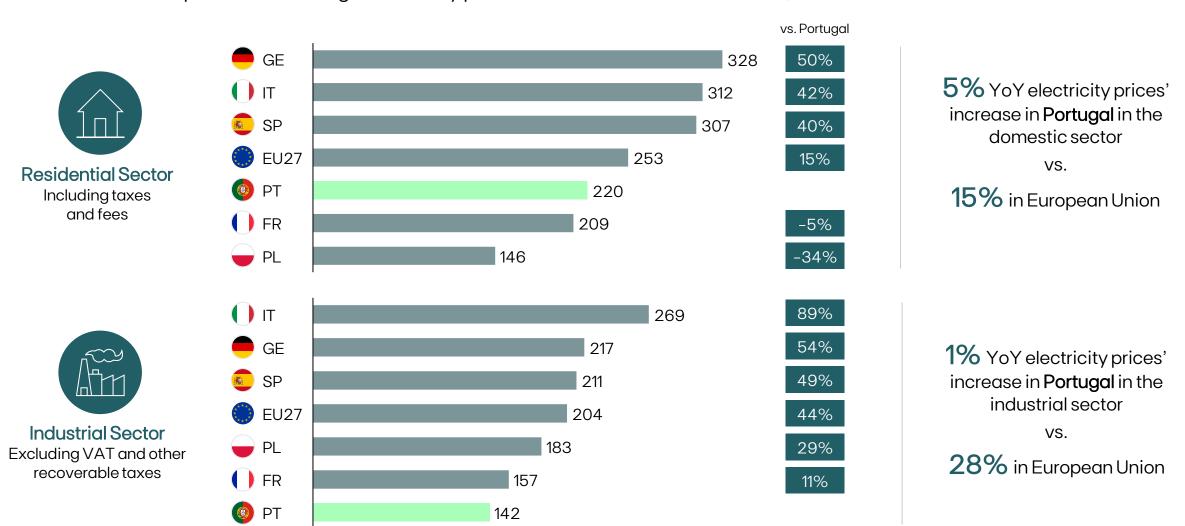


New businesses and innovation

In electricity, prices in the domestic and industrial sectors in Portugal are one of the lowest in Europe



International comparison of average electricity prices¹ for the 1st semester of 2022, €/MWh

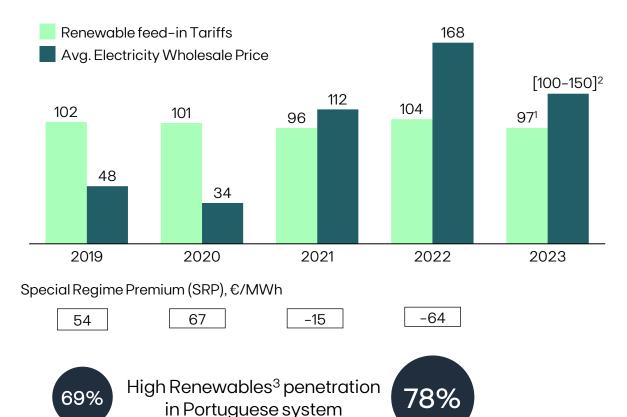


Eurostat band where the biggest slice of the consumption volume in Portugal is found Source: Eurostat

High share of renewables in the system together with the FiT remuneration scheme allowed for stable prices to consumers



Wholesale Price vs. Renewables Feed-in-Tariff €/MWh

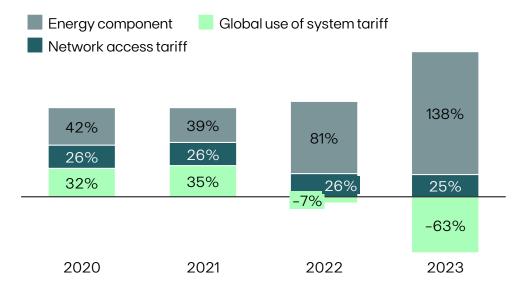




^{2.} Based on OMIP forwards for 2023

Regulatory Electricity Tariff Components

Residentials end-users tariffs⁴



€2.5Bn

Proceeds from Renewables feed-in-tariffs surplus benefitting domestic consumers in Portugal 7.6x

Reduction in Global Use of System tariff in 2023 for domestic consumers, allowing for stable regulated tariffs

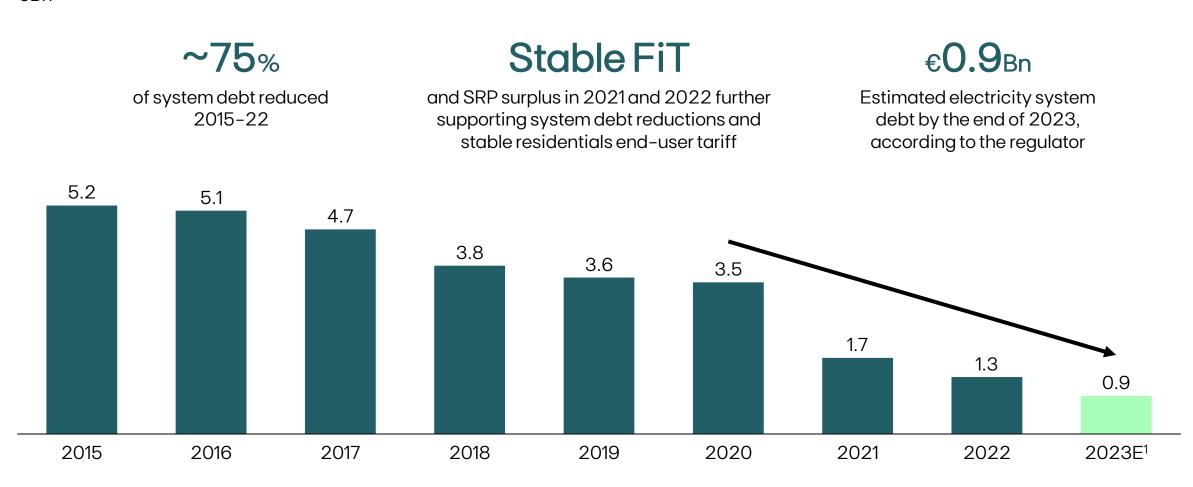
^{3.} Includes hydro, wind, solar and biomass

^{4.} Low-voltage clients (Residentials and SMEs)

Portuguese electricity system debt on a continuous downward trend, with ~€3.9Bn reduction from 2015–22



Portuguese Electricity System Debt €Bn

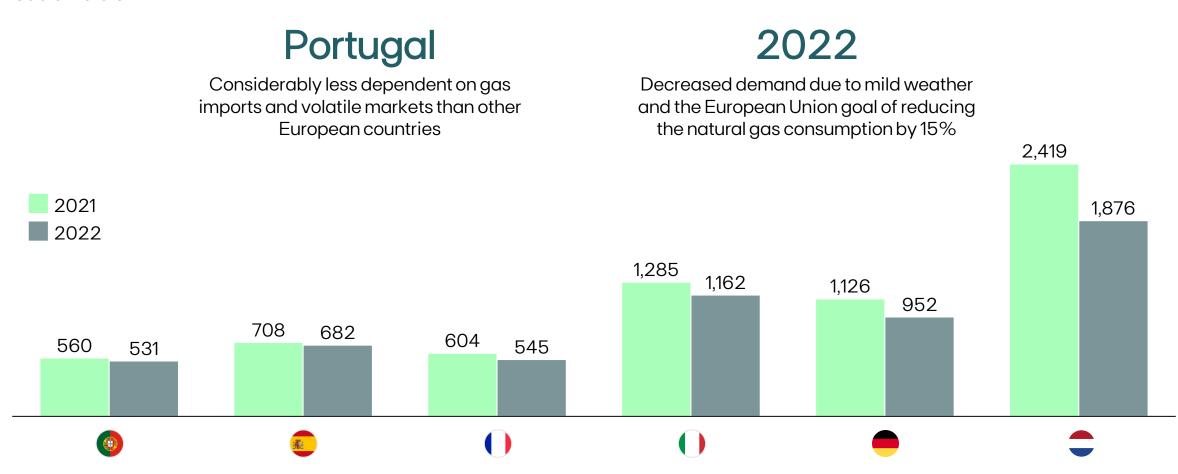


Portugal in a better position than European peers given the lower dependence on Gas



Gas consumption per capita

Cubic meters



Source: Eurostat



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A WAY FOR A BETTER TOMORROW



All in all – our ESG commitments

Ambition	Goal	2022	2026 target	2030 ambition
Decarbonize : for a climate-positive	SBTi : Scope 1 + Scope 2, gCO ₂ e/kWh (% vs. 2020) ¹	160 (+2%)	36 (-77%)	8 (-95%)
world	SBTi : Scope 3 , MtCO ₂ e (% vs. 2020) ¹	-	-	~6Mn (-45%)
	Renewables generation, %	74%	93%	100%
Communities: Empowering our	Global investment in communities, cumulative ²	~€54 Mn	~€200 Mn	>€300 Mn
Communities for an active role in the transition	Social impact investment beneficiaries ³	~6 m	20 m	>30 m
	New hires, number	>2,000	>3,000	>6,500
	Training in upskilling and reskilling program, % training4	40%	45%	>45%
Planet: Protecting our planet	Total recovered waste ⁵ , % per year	95%	90%	>90%
contributing to its regeneration	Biodiversity Net Gain in new projects	n.a.	-	100%
	Projects with Net Gain Biodiversity tracking system	n.a.	100%	100%
Partners: Engaging our Partners for	Suppliers compliant with ESG Due Diligence ⁶ , %	100%	100%	100%
an impactful transformation	Purchases volume aligned with EDP ESG goals, %	>50%	90%	>90%
ESG Culture: A strong ESG culture	Fatal accidents, number	5	0	0
protecting and empowering human life	Women employees, %	27%	31%	35%
	Women employees in leadership, %	28%	31%	35%
	Employees receiving ESG training	60%	70%	90%

^{1. 2020} as base year, 2. Accumulated OPEX 2021-2030. Includes voluntary & mandatory investment + management costs, 3. Accumulated 2021-2030. Includes direct and indirect beneficiaries & A2E clients, 4. Excludes transversal training, 5. Includes construction, operational and dismantling phases and considers the change in EDP's technology mix, 6. Purchases >25k€

We are an ESG leader recognized by top-tier institutions and aim to maintain a leadership position in ESG rating performance



-
Member of
D I
Dow Jones
Cuatainabilitudadiaaa
Sustainability indices
Dow Jones Sustainability Indices

Powered by the S&P Global CSA

SUSTAINALYTICS

INDUSTRY

TOP RATED

FSG

Entity

90/100 #1 integrated electric utilities (Dec-22)

Rating

20/100

Medium risk

Jan-23



VE (ex. Vigeo)

FTSE4Good

Entity







on climate change

and on water security

Rating

4.5/5

Top 5%

Sep-22

A list

Dec-22

Other Recognitions

S&P Global Clean **Energy Index**











ΔΔΔ/ΔΔΔ

Top 12% Feb-23

May-22

- Brasil
- E-redes España

Decarbonize: Reducing the current emissions levels



EDP is working to steeply curb emissions paying special attention to main emission sources

Main source of emissions



Thermal generation

Upstream and fuel combustion from power generation (coal and natural gas)



Non-commodity supply chain

Procurement, including material, assembly transport, etc.



Gas consumed by EDP's clients

Combustion of gas sold to retail

customers



Gen-retail imbalance

Emissions from power purchased to

serve EDP's clients

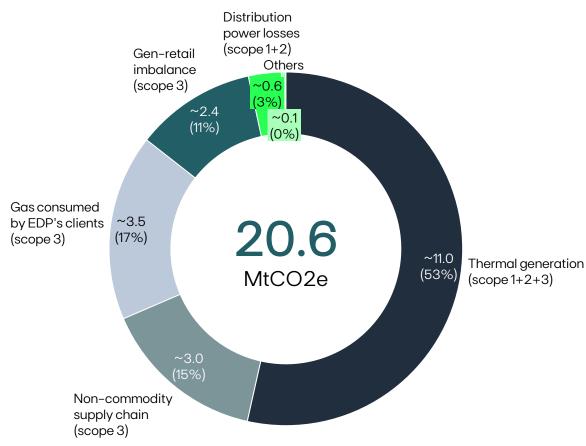


Distribution power losses

Emissions of the power lost in

distribution networks

Total 2020 emissions, MtCO2e (% of total)



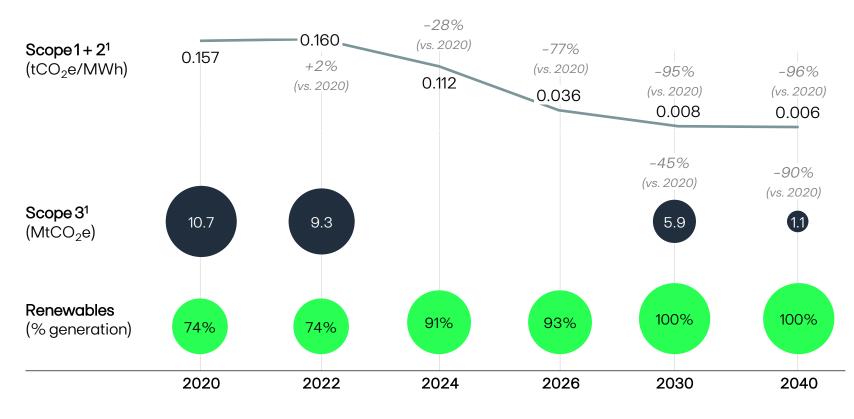
Decarbonize: For a climate-positive world



Coal free by 2025 All green by 2030 Net Zero by 2040

Reinforce efforts for the decarbonization pathway of EDP's portfolio towards Net Zero, by aligning objectives with suppliers and processing the learning curve on offsetting to reduce emissions outside the value chain





Key milestones Decommission coal plants with a clear plan to mitigate impact on the community (e.g., reskilling, repurposing assets) Decommission/ repurpose gas assets (full portfolio) Ensure green procurement from all suppliers (start to engage now and provide support to ensure compliance by 2040)

1. 2020 as base year 105

Decarbonize: Ensuring a green and fair energy transition



Transition from Coal to Green

Develop transition plans creating green energy hubs in prior coal power plants' sites while ensuring fair transition on local communities

Transition plans are being developed around 4 priorities

Renewables



Hydrogen



All coal operation to be closed by 2025

Storage



Flexibility



		Moto	Project	Partners	
	Sines	A center of H2 Tech Excellence	GreenH2Atlantic	galp 🚳 🔓 BONDALTI	
	Closed 2021		100MW electrolyser & associated renewables	engie Vestas	
			R&D Center	GROUP	
	Puente Nuevo Closed 2021	The green energy of Cordoba	Multiple RES projects under development		
	Los Barrios	The supplier of green energy for the Algeciras bay	130MW electrolyser & associated renewables 100MW IPCEI status	≒ CEPSA	
Ž.	Soto de Ribera	A center of storage of renewable energy	Multiple Storage projects under dev.		
		in new uses of H2	5MW electrolyser & associated renewables		
	Aboño	The H2 valley of Asturias	150MW electrolyser & associated renewables 100MW IPCEI status		



Communities: Empowering our Communities through social programs

EDP contributes to the sustainable development of the communities in which it operates through social investment programs, based on own initiatives, donations, and volunteering, with a special focus on Fair Energy Transition and Culture

EDP Y.E.S (You Empower Society)

Say "YES" to change the world, with a new global program with >500 projects and >€30M/yr invested

Key programs (examples)

Closer2You

Improve homes of families in need and support community spaces



A2E CSR fund

Fight electric exclusion in developing countries



Solidary Solar

Support underprivileged families and communities through self-consumption



Targets¹

~€200M

investment in social impact by 2026

>€300M

by 2030

20M beneficiaries by 2026²

>30M by 2030²

Accumulated since 2021

^{2.} Includes direct and indirect beneficiaries



Communities: Foster energy transition jobs and local employment

FDP aims to reinforce its top-class team and prepare its employees for the energy transaction through job creation and focus on upskilling and reskilling

EDP will promote the development of external **professionals** for the energy transition and foster local employment through several initiatives

- Excludes transversal training
- Internships in E-REDES technical areas
- Series of initiatives to contribute to the conversion of the economy and employment in Sines

Initiatives examples (non-exhaustive)



'Keep it local'

Provides scholarships for a Wind Farm O&M Technician course to young people who live in rural areas (with Vestas)













'Escola de Eletricistas'

Offers training courses for electricians that prepare the students to enter the job market





Entama

Supports business initiatives that generate resources, employment, and added value in rural areas





'PRO_MOV'

Promotes the development of skills in areas with greater demand for qualified workers





'Incluir para **lluminar**'

On the job training integrated within specialized courses of electrical network technicians²





'Futuro Ativo Sines'

Mobilizes capital funds to boost entrepreneurship in Sines under the motto Futuro Ativo Sines 3



Targets

45%1

of training focusing on upskilling and reskilling by 2026

>45%1 by 2030

>3,000 new hires by 2026

Reinforce the promotion of professionals' development and local employment for the energy transition



Planet: Protecting our planet

EDP aims to protect the planet and contribute to its regeneration, assuring a Nature Positive impact
Specific initiatives, partnerships, and ambitious targets have been implemented to fulfill this objective

Targets

100%

Biodiversity Net Gain in new projects¹ by 2030

Projects with Net Gain Biodiversity tracking system worldwide by 2026

Best practices

Adopt the TNFD framework & align practices with SBTN

Nature-center

Increase the use of naturedecision tools

Pilot testing

Partnerships for Net Gain Pilot testing

Examples

Wild Bird Protocol

Actions to minimize birds' collusions with EDP's networks (e.g., rotate and tape-type firefly, change to vertical disconnectors)

Joining efforts to support a nature positive impact













109

1. Excludes transmission and solar DG



Total recovered waste





Planet: Accelerate

EDP is committed to minimizing

resource intensity, maximizing

efficiency in resource use while

further accelerating its targets

productivity, and improving

circularity

commitments

Foster circularity requirements in the procurement processes



Strengthen partnerships to accelerate innovative blade recycling solutions



Approach the dismantling of coal power plans with a circularity focus

Key initiatives

Pilot initiative that joins together EDP, APREN, and end-of-life service providers to map opportunities for end-oflife blades in Portugal

Joining efforts with









Partners: Engaging our Partners for an impactful transformation



All suppliers must pass:

- Integrity and Compliance Due Diligence
- Specific ESG Due Diligence¹

Critical partners must implement management systems and define transparent targets for:

- Decarbonization
- Human and Labour Rights²
- Circular Economy
- Biodiversity
- Health and Safety

Joining efforts with









100% of suppliers already compliant with ESG Due Diligence

edpartners

90%

of purchases volume aligned with EDP's ESG goals by 2026 >90%

of purchases volume aligned with EDP's ESG goals by 2030



ESG Culture: A strong ESG culture protecting and empowering human life



Initiatives are in place to promote the desired ESG culture...

(examples)



PlayItSafe Program enhances the continuous improvement of Safety Culture through a robust Health & Safety program



Inclusive Recruitment ensures special attentive and monitor of the recruitment process to promote equal opportunities



ESG mindset a knowledge program to give teams the tools to support a ESG committed business model

... and being reinforced by ambitious targets

O fatal accidents

31% of women in leadership positions/women employees in 2026

35% by 2030

70% of employees will receive ESG training by 2026

90% by 2030





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Capital markets day

EDPR

2023

The energy transition is ever more pressing to address climate change...



2022

5th

warmest year since 1880

Eight ocean stations observed water levels at an

all-time high

+100 Mn

people living in coastal areas at high risk of rising sea levels Record high

CO₂ emissions

Antarctic Sea ice reached its

lowest min. extent

+100,000 ha

of forest burnt in Europe in a given week vs. long-term average 2006-21



... and is further reinforced by the need for endogenous, affordable and reliable energy



Shifting global dynamics...

Decrease in gas flows

~50% reduction of Russian gas flows to Europe, driven by ongoing conflict1

Increase in energy prices

~7x increase in wholesale prices in Europe³, ~3x in the US^{2,3}

Rising inflation and interest rates

7-8 pp increase in inflation rate in Europe and the US from 2020 to 2022

+250-300 bps bond yields in the Eurozone and the US, respectively³

Supply chain challenges

97% of global solar wafers coming from China (evaluating a tech export ban)

Increasing CAPEX costs

20-30% CAPEX/MW increase estimated for 2023-26 vs. 2020-214

... further emphasize the need for





Affordable energy



Reliable supply chains

Many reacted with unprecedent strategic commitments to accelerate the energy transition



Change is already happening...



Inflation Reduction Act (IRA)

>\$400 Bn in climate spending to reduce emissions >40% by 2030

Expansion and extension of PTCs and ITCs with 10+ years of full-value credits visibility, adjusted for inflation

New tax credits implemented for clean hydrogen (up to \$3/kg tax credit) and storage (eligible for ITCs for the first time)



REPowerEU

>€200 Bn in grants by 2027 to achieve 45% RES generation and x2.5 RES capacity (vs. 2021) by 2030

Green Deal Industrial Plan & Market Design reflection

Predictable and simplified regulatory environment (access to funding, skills, and open trade for resilient supply chains)



APAC Net Zero Path

Increasing commitments, with RES generation targets scaling up

... with existing challenges being addressed...



Long-term, predictable policy frameworks



Simplified, effective administrative procedures



Larger scale grid interconnections

Net Zero by 2050

Unprecedented and structural tailwinds for the energy transition

Source: IRA, European Commission, Press search

We strengthen our commitment to lead the energy transition and create superior value, which is further reinforced by the current context



A leading global renewables major

Pure 100% renewable player

>4GW/yr

renewables deployed 2023-26

Net Zero

by 2040

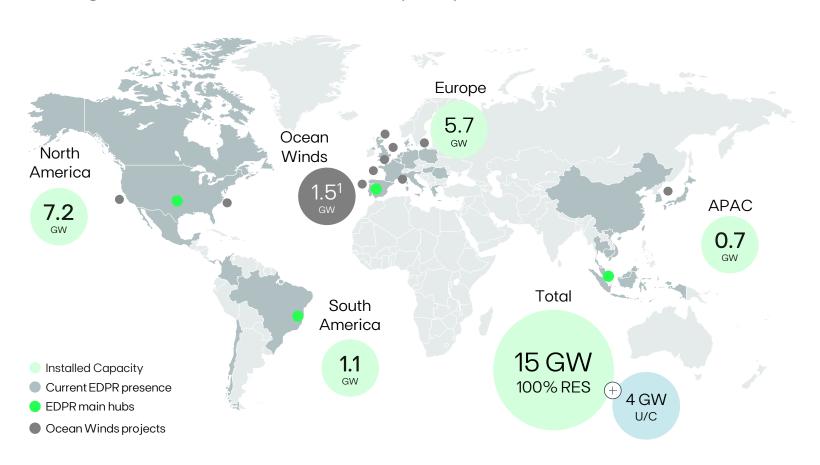
Double

wind and solar installed capacity by 2026 (vs. 2020)

We have scaled up our global leading position, with 15 GW in 4 strategic onshore hubs and in offshore through Ocean Winds



EDPR global wind and solar installed capacity



Leading pure renewables player, with ~20 years of track record

Differentiated and leading position in the attractive US market

Scaled our European position through Kronos acquisition, entering Germany and reinforcing Central Europe

Established position in APAC through Singapore-based Sunseap

Tripled our Offshore portfolio from 6.6 GW² to 16.6 GW

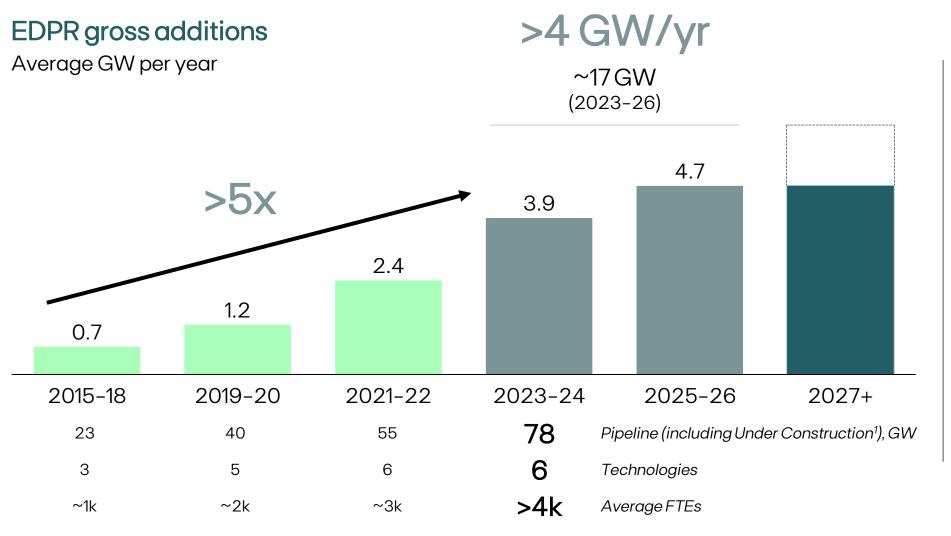
Developing **new business models** (e.g., Solar DG, solar and wind hybridization, Storage, H2)

Considering Ocean Winds' Gross Installed Capacity

In the last Strategic update (Feb 2021)

We are successfully ramping up growth, with flexibility to further accelerate





Flexible pipeline allowing to adjust growth pace...

... and capture additional opportunities if market conditions improve

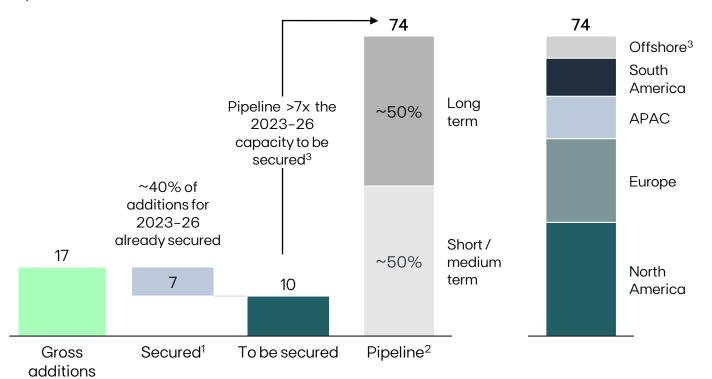
^{1. 4} GW Under Construction as of December 2022

We have clear visibility and a robust pipeline to deliver on our ambition



Growing pipeline with clear visibility...

Pipeline, GW, EDPR



... reinforced by strategic initiatives

Pipeline grew 2x since 2020

Acceleration of organic in-house development

Expansion to APAC (through the acquisition of Sunseap)

Expansion in Central Europe (i.e., Germany and the Netherlands through the acquisition of Kronos)

Scaling-up of Ocean Winds portfolio

2023-26

Note: Pipeline to accommodate growth over time

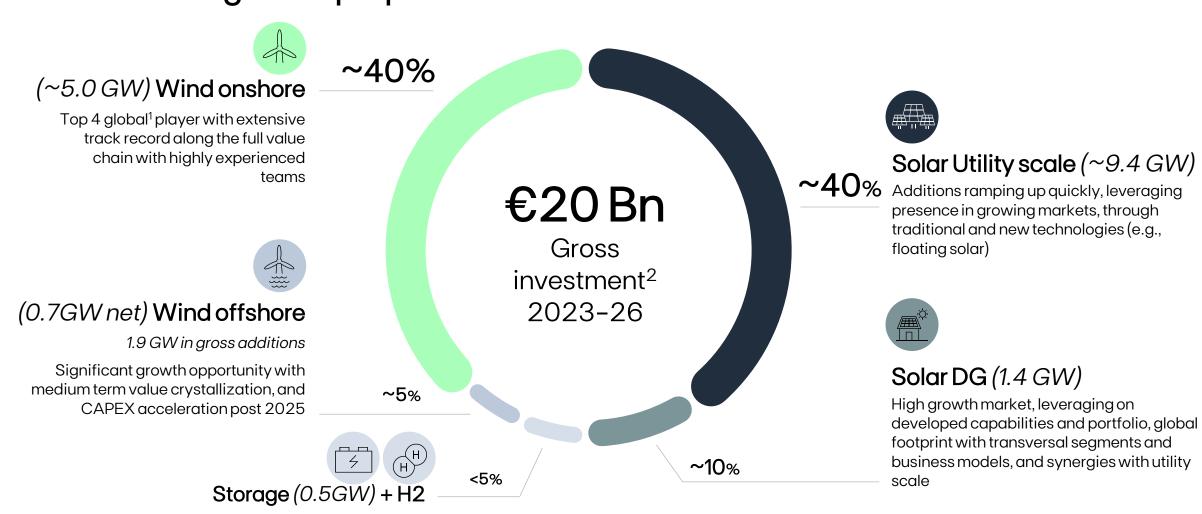
^{1.} Secured refers to renewables capacity that has long-term contracted remuneration (PPA, CfD, or other)

^{2.} Excluding Under Construction (4 GW)

^{3.} Considering EDPR's stake

We are consolidating our presence across technologies with differentiating value propositions





Storage: Market starting to materialize by 2025; target mainly co-located opportunities

1. Excluding China

2. Including financial investments

H2: Growth avenue reinforced by recent targets and existing portfolio; equivalent to ~0.4 GW of gross additions in partnership structures (incl. JVs)

We are reinforcing our established onshore portfolio, focusing on our core low risk markets



Target onshore additions 2023–26

Percentage of total onshore additions
EDPR regional hubs.

Onshore portfolio

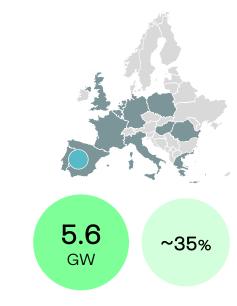
North America 7.4 ~45%

Substantial growth opportunities in USA with 10-year visibility over PTC/ITC and other incentives (IRA)

Strong C&I¹ market

Diversified geographic footprint (state level)

Europe



Developed market with public support and tailwinds (e.g., REPowerEU, Green Deal Industry Plan)

Growing C&I¹ market

Position reinforced with Kronos acquisition and expansion to Germany/Central Europe

South America

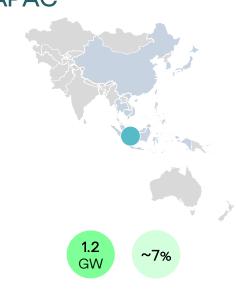


Strong fundamentals (e.g., wind and solar resource)

Increasing demand for C&I¹

Stable market/long term visibility on remuneration/inflation linked contracts





Diverse region with tremendous potential (low RES penetration today)

Position established with Sunseap acquisition (based out of Singapore)

Leveraging on **strong DG footprint** to scale up utility-scale projects

Commercial & Industrial Note: All MWs are in MWac

We are consolidating our leadership position in wind onshore, supported by low core risk markets







Consolidated position as global Top Wind player

Reinforced presence in core low-risk markets (~90% of increase in installed capacity driven by North America and Europe)

Growth pipeline in APAC to secure growth for 2026 onwards

Maximizing portfolio value, leveraging repowering opportunities

We have established a global strong base to capture the growth in solar



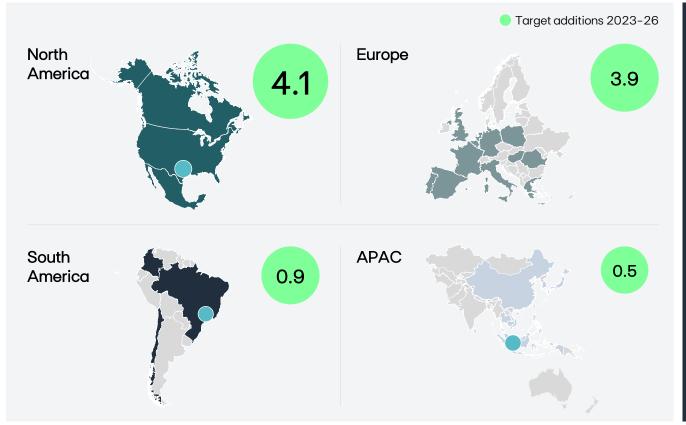
Solar Utility scale

Highest growing technology, doubling its total share of Renewables to ~50% in 2030 (vs. ~25% in 2020)

Reinforced presence in core low-risk markets (~85% gross additions driven by North America and Europe)

Strengthening overall EDP's portfolio value by exploiting hybridization opportunities (e.g., complementing Wind parks with Solar PV)

Solar Utility scale evolution. 2023-36. GW

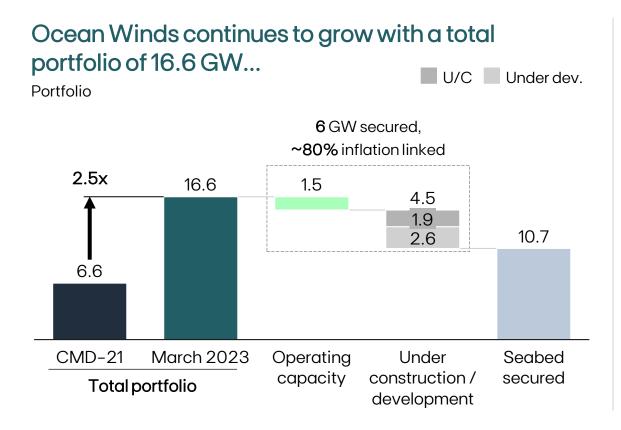


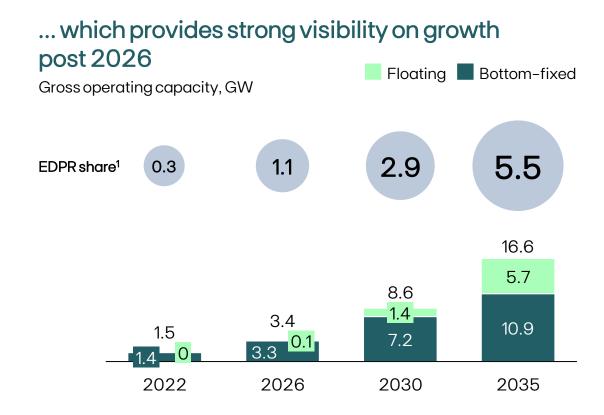


OW has been building a sizeable and attractive offshore portfolio, providing significant visibility on growth over the next 10–15 years



Offshore wind, GW





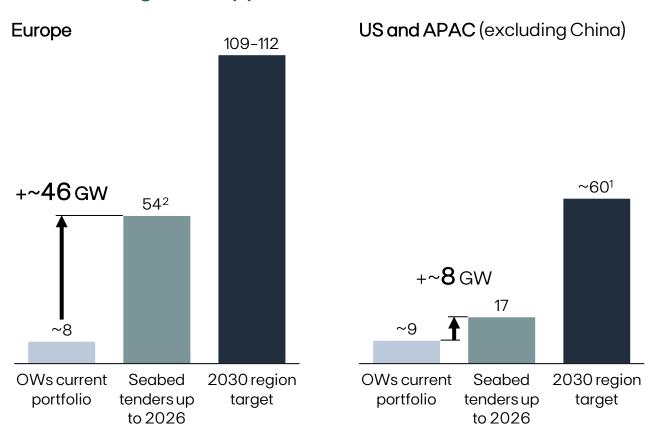
Competitive DevEx of <\$0.1Mn / MW for capacity with COD post 2026

Project level partnerships with top-tier strategic and financial investors to crystalize value, de-risk and fund growth

Upcoming tenders for seabed lease add up to ~70GW of further growth opportunities in OW's core markets



Substantial growth opportunities...



... and a differentiating position in floating



^{1.} US with the ambition to add 30 GW Offshore Wind by 2030; APAC excluding China expected to add 29 GW (China 93 GW)

¹² GW in the Netherlands; 8 GW in Poland; 7 GW in France; 4 GW in the UK; 4 GW in Germany; 4 GW in Norway; 4 GW in Belgium; 3 GW in Spain; 3 GW in Ireland; 2 GW in Italy; 2 GW in Portugal; 1 GW in Greece; and 1 GW in Lithuania

We are leveraging our superior portfolio and infrastructure as a competitive advantage for increased renewables deployment



Hybridization

Leveraging existing grid connection capacity (e.g., solar to wind, solar to hydro, wind to hydro)

~1GW in Europe (60 projects), including first Iberian hybrid site in operation

Example: hybrid site of 70 MW floating solar, 70 MW of wind and 14 MW of solar utility scale

Repowering

Increasing installed capacity and park's longevity

~70 MW in Europe (8 projects)

Example: Blue Canyon II Wind Farm increased installed capacity by ~10% and park's longevity extended ~30 years

Storage

+0.5 GW battery storage for 2023–26, mostly co-located

~33% of gross additions secured

~90% in North America (more mature market, 40 MW already under construction, 3GW pipeline)

Exploring other markets, leveraging EDP's presence

Hydrogen

Allowing for RES deployment and building long-term optionality

1.5 GW gross installed capacity by 2030

Partnerships as a mechanism to scale up

Competitive advantage through just transition projects in Iberia



Sector wide repricing of PPAs, reflecting the higher CAPEX costs and interest rate environment



ESTIMATES

Bond yields¹

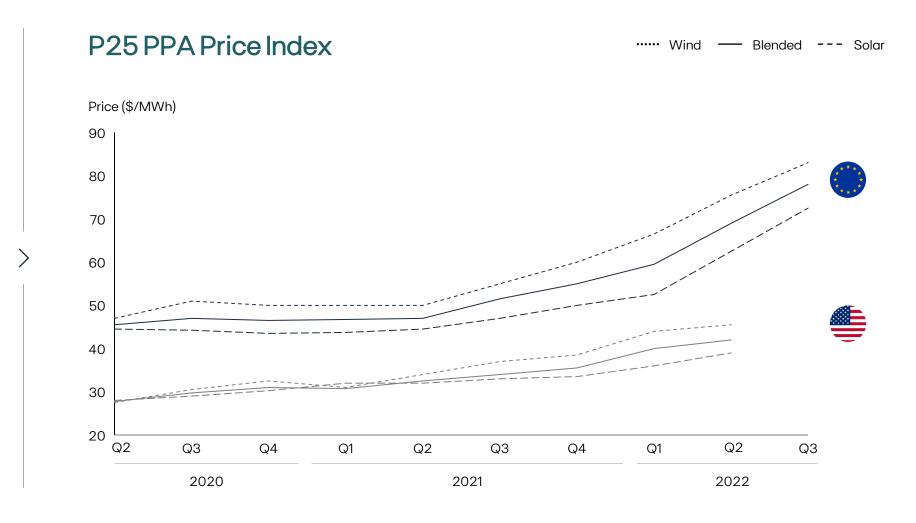
+250-300bps

increase by Dec22 vs. Jan20, in Eurozone and the US respectively

CAPEX

20-30%

CAPEX/MW increase estimated for 2023–26 vs. 20–21



^{1. 10-}Year Bonds yields from Germany and US (comparing January 2020 to December 2022)

We are keeping our selective and disciplined investment framework, delivering stronger returns throughout the cycle



Attractive returns

Target Achieved

IRR/WACC(x) >1.4

IRR-WACC (bps) >200



Sound contracted profile

Contracted period (years) ~15

✓

Contracted NPV (%)

>60

Typical metrics of project approvals¹ over the last 6 months

Region	Technology	Unlevered project IRR ²	Stronger returns and cash yields driving value accretive investments throughout the cycle	
		>9%		
		>8%	Higher absolute returns on	
		>8%	higher CAPEX levels Further uplift of returns	
	## <u>#</u>	>7%	provided by Asset rotation strategy	

Clear investment framework and strong track record, maintaining our selective and disciplined approach

^{1.} Analysis based on Wind and Solar projects in North America and Europe, with FiD in 2022 and 2023. Project returns at final investment decision date, based on Build & Own to maturity (i.e., do not factor uplift from Asset rotation strategy)

^{2.} Unlevered IRR considered in Europe; Unlevered post tax-equity IRR in North America

We will continue to leverage our distinctive asset rotation model to continue to further empower growth



Asset Rotation strategy allows for superior value creation...

Incremental value created at project execution

~€7Bn

AR proceeds and capital gains



Upfront value crystallization reinvested at >200bps spread

Growth acceleration with less capital

Reduction of merchant tail risk

NPV captured throughout life of the asset

Scale and synergies enhancement

Recurrent/low-risk annual CFs

... proven by a consistent track record¹

~€20 Bn

EV² rotated track record since 2012

~€1.7 Mn

Avg. EV/MW in 2021-223

~40%

Avg. AR gains/invested capital in 2021–22

Proceeds re-invested in quality and value accretive projects, enhancing value creation at attractive multiples

As of January 2023

^{2.} Considerina EV at 100%

^{3.} Average proceeds of Wind and Solar per MW

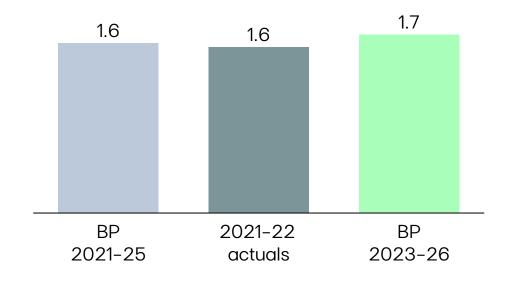
We will maintain our Asset Rotation strategy and continue to crystallize value throughout the plan



Wind and solar

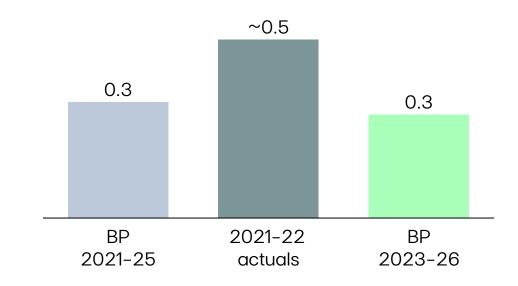


Asset Rotation proceeds¹(€ Bn/yr)



... with prudent assumptions on capital gains

Asset Rotation EBITDA gains (€ Bn/yr)



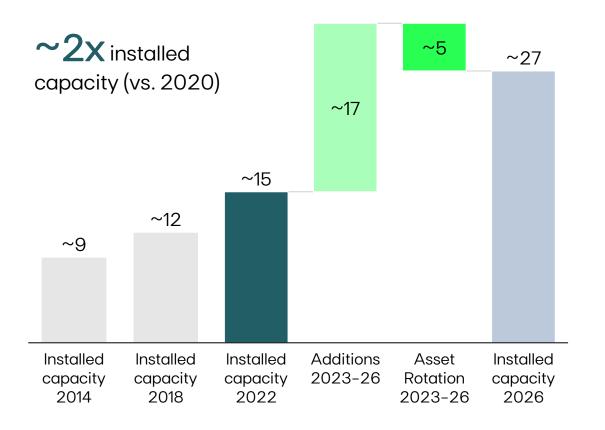
EDP's contracted profile and diversified portfolio by country and technology provides strong continuous interest on Asset Rotation transactions

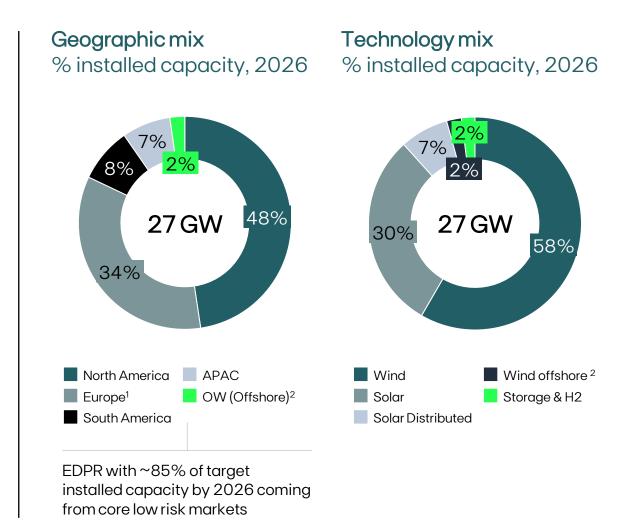
^{1.} Considering equity stake sold, deconsolidation of debt / TEls; not adjusted for AR gains

We are consolidating our superior renewables' portfolio, with a diversified technology mix







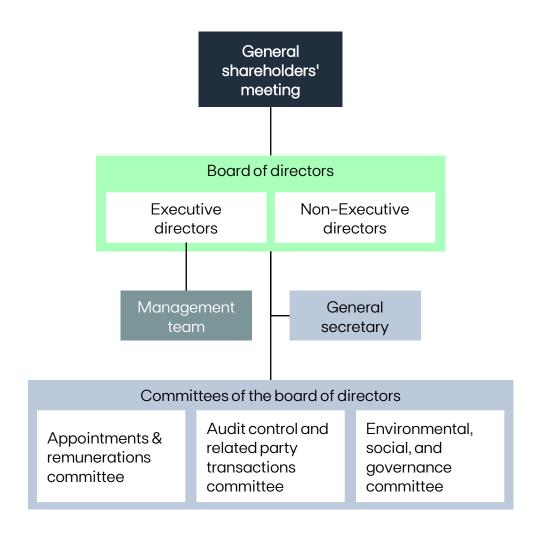


^{1.} Including H2 installed net capacity of 124 MWs

^{2.} Considering EDPR's Net Installed Capacity

We have a lean and independent Corporate Governance model





Key Highlights

- Independent Chairman
- 12 Board members
- 2 Executive directors (CEO and CFO)
- 33% Women
- 50% Independent Directors
- 100% independent directors at BoD Committees
- Establishment of a ESG Committee in 2022

We have evolved our management approach to meet our regional hub strategy, whilst ensuring excellence in delivery across





Simplified structure with 4 regional hubs

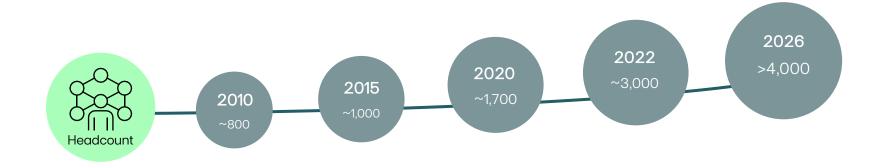
Led by 20 avg. years of experience in the sector

Focus on excellence and industrialization of delivery

Remuneration linked to strategy execution, including value creation (TSR) and ESG

We are evolving as a global, agile and efficient organization





Talent strategy

Attraction

Bringing on-board the best talent

Boost employer branding strategy
Scale-up sourcing strategy
Broader and diverse talent pool

Strong value proposition

Experience

Nurturing an unrivaled workplace

Global strategy for well-being, flexibility and inclusion
Global compensation and benefits framework
Top talent retention and succession planning

Development

Preparing for the future, empowered

Global collaboration and mobility

Fostering leadership growth

Continued re/upskilling

Recognized as top employer across markets

























We are managing the entire value chain to ensure the delivery of competitive and quality projects, at the highest excellence standards



Development

- Local development knowledge and multi-partnership network
- Asset financing and tax equity structuring track record in the US
- Strong commercial capabilities and risk management (e.g., CPPA market, shaped PPAs at premium price)

Procurement and Construction

- Global scale for competitive procurement
- Partnering with local OEMs for flexibility
- E&C team with >15 GW built (past 15 years), and agile project management

Operations and Maintenance

- Strong O&M expertise and predictive maintenance maximizing asset value
- ✓ Global Energy and Risk Management strategies

>15 GW

Wind & Solar portfolio¹, growing to >25 GW by 2026

~50%

portfolio with in-house O&M in 2022

~90%

Solar modules secured²

~50%

Wind turbines contracted³

>20yr

relationship with top Tier suppliers

~75%

PPAs C&I

Installed Capacity Wind & Solar 2022

^{2.} In Europe, South America and US until 2024

^{3.} Globally, until 2024 (Wind onshore)

We are working every day towards Net Zero, operating with the best ESG practices along the value chain



ESG Framework, 2026 Targets

WE will

Decarbonize for a climate-positive world

>4 GW / year green energy

Ambition to Net Zero by 2040

WE are

Empowering our communities for an active role in the transition

€16Mn in social investments

>2,000 new hires

Protecting our planet contributing to its regeneration

100%

system

85%

Projects with Net Gain Biodiversity tracking waste recovery along the value chain

Engaging our partners for an impactful transformation

100%

90%

suppliers compliant with ESG Due Diligence

of purchases volume aligned with

EDP's ESG goals

WE have

A strong **ESG culture** protecting and empowering human life

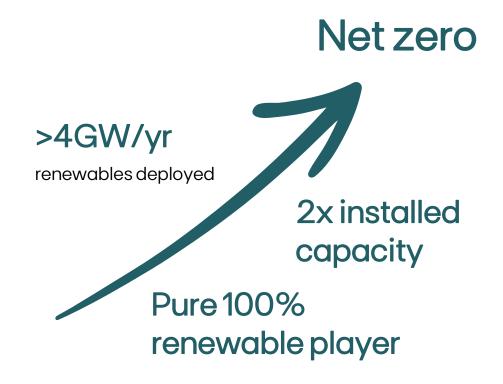
Aim to Zero fatal accidents

31% of women in leadership positions

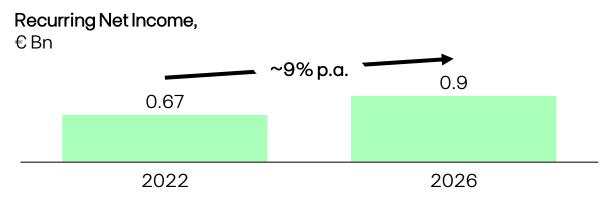
We are consolidating our leadership position in energy transition, driving enhanced financials and an attractive dividend policy



Energy transition leader with accelerated growth...



... delivering strong earnings growth



... an enhanced and attractive dividend policy

New dividend policy to be implemented through Scrip dividend¹

Target payout ratio 30–50%, converging to renewables peers

Scrip dividend providing optionality to shareholders, who can choose to receive dividend in shares or in cash

We have a prudent financial policy with a centralized management, complemented by a selective Project Finance approach















Green financing

Debt and liquidity management

Centralized funding

Tax Equity

Interest rate and foreign exchange risk

Cost of Debt

Green financing strategy striving for 100% sustainability financing by 2025 Active management allowing for a strong liquidity position (> 2Y refinancing ahead), preferring committed facilities (>€3.5 Bn)

Centralized funding management (~80% financial debt needs raised at holding level), complemented by Project Finance in certain markets / situations (ring-fencing)

Tax Equity
Partnerships being
used in US in order
to speed up
PTC/ITC
monetization and
optimize cost of
capital

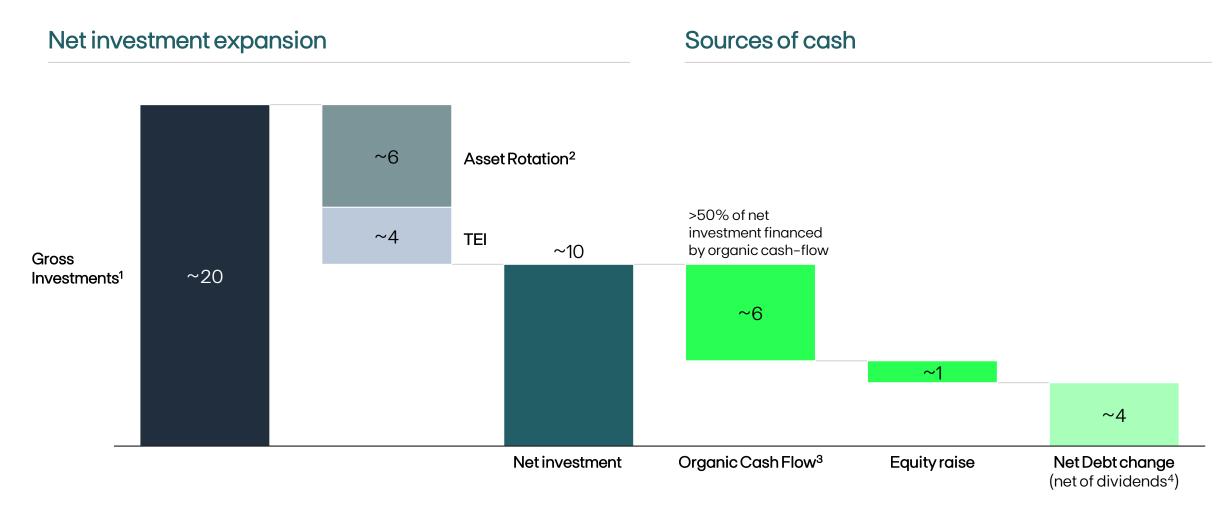
Prioritized funding in the same currency of activities and mitigation of Interest Rate exposure with ~80% at fixed rate according to portfolio maturity

Continued active management optimizing funding costs with Liability Management and pre-hedging Interest Rate programs

We have diversified sources of cash to deliver on our growth



Expansion net investment 2023-26 (€ Bn)



^{1.} Includes financial investments

^{2.} Book Value including equity proceeds @stake sold minus capital gains (includes offshore), as well as debt and TEI deconsolidation

^{3.} Organic CF = Operating CF excluding regulatory receivables, net of interests, maintenance capex, dividends paid to minorities and TEI payments, plus asset rotation gains and forex and other gains

^{4.} Includes dividend cash out estimated of ~€0.1Bn (assumes EDP opts for shares and that free float opts 75/25 between shares and cash)

We are delivering superior value, while keeping a sound balance sheet and risk profile



		2022	2024	2026	
Step-up in delivery	Deployment, GW/year	2.1	~3.9 Avg. 2023-24	~4.7 Avg. 2025-26	~2.6 GW 2026 vs. 2022
Increased results with superior renewables portfolio	EBITDA , € Bn	2.2	~2.5	~3.0	~9% CAGR 2022-26
Earnings growth through accretive investments in attractive projects	Recurring Net Income, € Bn	0.67	~0.7	~0.9	~9% CAGR 2022-26
Sound balance sheet	Net Debt, € Bn	5	~7	~9	~€4 Bn 2026 vs. 2022
	Net Debt/EBITDA ¹ , x	2.8	~3.2	~3.2	~0.4x 2026 vs. 2022

^{1.} Net Debt includes Leases



New energy sector at the center of the economy towards

Net Zero



A leading global renewables major

Stepping-up to the challenge and aiming an ambitious

>4 GW/year growth plan

Pure 100% renewable player

with extensive track-record, know-how and core capabilities

