

João Manuel de Mello Franco

Born in 1946. Between 1986 and 1989, was a member of the management council of Tecnologia das Comunicações, Lda. Between 1989 and 1994, he was Chairperson of the board of directors of Telefones de Lisboa e Porto, S.A., and between 1993 and 1995 he was Chairperson of Associação Portuguesa para o Desenvolvimento das Comunicações. From 1994 to 1995, he was Chairperson of the board of directors of Companhia Portuguesa Rádio Marconi and additionally was Chairperson of the board of directors of Companhia Santomense de Telecomunicações e da Guiné Telecom. From 1995 to 1997, he was vice-Chairperson of the board of directors and Chairperson of the executive committee of Lisnave (Estaleiros Navais) S.A. Between 1997 and 2001, was Chairperson of the board of directors of Soponata and was a director and member of the audit committee of International Shipowners Reinsurance, Co S.A. Between 2001 and 2004, was vice-Chairperson of José de Mello Imobiliária SGPS, S.A., and was Chairperson of the boards of directors of IMOPÓLIS, S.A., José de Mello Residenciais & Serviços, S.A. and Engimais, S.A. Since 1998, has been a director of Portugal Telecom SGPS, S.A., Chairperson of the audit committee since 2004, and member of the corporate governance committee since 2006.

Has an undergraduate degree in mechanical engineering from Instituto Superior Técnico. He additionally holds a certificate in strategic management and company boards and is the holder of a grant of Junta de Energia Nuclear.

Jorge Santos

Born in 1951. From 1997 to 1998, coordinated the committee for evaluation of the EC Support Framework II and was a member of the committee for the elaboration of the ex-ante EC Support Framework III. From 1998 to 2000, he was Chairperson of the Unidade de Estudos sobre a Complexidade na Economia and from 1998 to 2002 was Chairperson of the scientific council of Instituto Superior de Economia e Gestão of the Universidade Técnica de Lisboa. From 2001 to 2002, he coordinated the committee for the elaboration of the Strategic Programme of Economic and Social Development for the Peninsula of Setúbal. Since 2007, he has been co-ordinator of the masters program in economics, and since 2008, he has been a member of the representatives' assembly of Instituto Superior de Economia e Gestão of the Universidade Técnica de Lisboa (ISEG).

Has an undergraduate degree in economics from Instituto Superior de Economia e Gestão, a master degree in economics from the University of Bristol and a Ph.D. in economics from the University of Kent. He additionally has a doctorate degree in economics from the Instituto Superior de Economia e Gestão of Universidade Técnica de Lisboa, and has consequently held the positions of Professor Auxiliar and Professor Associado in Universidade Técnica de Lisboa. He has been appointed as university professor (catedrático) of Universidade Técnica de Lisboa and is the President of the Economics Department ISEG.

José Fernando Maia de Araújo e Silva

Born in 1951. He Began his professional career as an assistant lecturer at Faculdade de Economia do Porto. From 1991 he was invited to be a lecturer at Universidade Católica do Porto and additionally held a part-time position as technician for Comissão de Coordenação da Região Norte. He has since held the position of director of several companies, including of Banco Espírito Santo e Comercial de Lisboa and Soserfin— Sociedade Internacional de Serviços Financeiros—Oporto group. He has been involved in the finance and management coordination of Sonae Investimentos SGPS, was executive director of Sonae Participações Financeiras, SGPS, S.A. and was vice-Chairperson of Sonae Indústria, SGPS, S.A. He has additionally held directorships with Tafisa, S.A., Spread SGPS, S.A. and Corticeira Amorim, SGPS. He presently serves on the board of directors of Caixa Geral de Depósitos, S.A.

Has an undergraduate degree in economics from the Faculdade de Economia do Porto and has obtained certificates from Universidade de Paris IX, Dauphine and the Midland Bank International banker's course in London.

Rafael Caldeira Valverde

Born in 1953. In 1987, joined Banco Espírito Santo de Investimento, S.A. and was the director responsible for financial services management, client management, structured financing management, capital markets management, and for the department for origination and information. Between 1991 and 2005 he was member of the Board of Directors and the Executive Committee. In March 2005, was appointed as vice-Chairperson of the board of directors of Banco Espírito Santo de Investimento, S.A. and formed part of the executive committee of the company. He is Vice-Chairperson of the Board of Directors and Member of the Executive Committee of Banco Espírito Santo de Investimento, S.A. Member of the Board of BES Investimento do Brasil, S.A.; ESSI, SGPS, S.A.; ESSI COMUNICAÇÕES, SGPS, S.A.; ESSI INVESTIMENTOS, S.A. and Espírito Santo Investment Holdings Limited.

Has an undergraduate degree in economics from the Instituto de Economia da Faculdade Técnica de Lisboa.

João José Belard da Fonseca Lopes Raimundo

Born in 1960. Between 1982 and 1985 was senior auditor of BDO—Binder Dijker Otte Co. Between 1987 and 1990, he was director of Banco Manufactures Hanover (Portugal), S.A. and between 1990 and 1993 was a member of the boards of TOTTAFactor, S.A. (Grupo Banco Totta e Açores) and Valores Ibéricos, SGPS, S.A. In 1993, he held directorships with Nacional Factoring, da CISF—Imóveis and CISF Equipamentos. Between 1995 and 1997 he was a director of CISF—Banco de Investimento and a member of the board of directors of Nacional Factoring. In 1998, he was appointed to the board of several companies, including Leasing Atlântico, Comercial Leasing, Factoring Atlântico, Nacional Leasing and Nacional Factoring. From 1999 to 2000, he was a member of the board of BCP Leasing, BCP Factoring and Leasefactor SGPS. From 2000 to 2003, He was appointed Chairperson of the board of directors of Banque BCP (Luxemburg) and Chairperson of the executive committee of Banque BCP (France). Between 2003 and 2006 he was a member of management of Banque Prive BCP (Switzerland) and was general director of private banking of BCP. Since 2006, he has been a member of the board of directors of Banco Millennium BCP de Investimento, and general director of Banco Comercial Português and Vice-Chairperson and CEO of Millenniumbcp bank, NA. Mr. Lopes Raimundo is presently Member of the Board of CIMPOR - Cimentos de Portugal SGPS, S.A., Chairperson of the Board os BCP Holdings USA, Inc.

He has an undergraduate degree in company management and administration from Universidade Católica Portuguesa de Lisboa, and a master of business administration degree from INSEAD.

António Nogueira Leite

Born in 1962. Between 1988 and 1996, held the position of consultant to several national and international institutions, including the Bank of Portugal, the OECD and the EC. Between 1995 and 1998, he was general secretary of APRITEL, and between 2000 and 2002 was a member of the board of directors of APRITEL. From 1997 to 1999, he was a director of Soporcel, S.A., between 1998 and 1999, he was a director of Papercel, S.A., and in 1999, was a director of MC Corretagem, S.A. Also in 1999, he was appointed Chairperson of the board of directors of Bolsa de Valores de Lisboa and became a member of the executive committee of Associação de Bolsas Ibero Americanas. Since 2000, Mr. Nogueira Leite has been a member of the consultative council of Associação Portuguesa para o Desenvolvimento das Comunicações. Between 2000 and 2002, he was a consultant for Vodafone—Telecomunicações Pessoais, S.A., between 2001 and 2002, he was a consultant of GE Capital, and in 2002 was a member of the consultant council of IGCP. Since 2002, he has held various positions within the José de Mello group and has held directorships with numerous other entities including Reditus, SGPS, S.A., Quimigal, S.A., Brisa, S.A., ADP, S.A., Comitur, SGPS, S.A., Comitur Imobiliária, S.A., Expocomitur— Promoções e Gestão Imobiliária, S.A., Herdade do Vale da Fonte—Sociedade Agrícola, Turística e Imobiliária, S.A., e SGPS, S.A., Efacec Capital, SGPS, S.A., and Cuf—Químicos Industriais, S.A. He held a further directorship with Sociedade de Explosivos Cívicos, SEC, S.A. from 2007 to March 2008. Between October 1999 and August 2000, he was Secretary of State for Treasury and Finance and Governor Substitute of the European Bank of Investments. Additionally holds positions with the European Bank for Reconstruction and Development, the International Monetary Fund and was a member of the Financial and Economic Council of the European Union. He was vice-Chairperson of the consultative council of Banif Banco de Investimento, S.A., and Chairperson of the general and supervision council of OPEX, S.A. He is Chairperson of Associação Oceano XXI (cluster do Mar).

Has an undergraduate degree in economics from the Universidade Católica Portuguesa, a master of science degree in economics, and a Ph.D. in economics from the University of Illinois.

Francisco José Queiroz de Barros de Lacerda

Born in 1960. From 1984 to 1985, was an assistant professor at Universidade Católica Portuguesa. Between 1982 and 1990, he held the position of analyst, manager and director of Locapor (Leasing), CISF and Hispano Americano Sociedade de Investimentos. Between 1990 and 2000 he developed his main activity at Banco Mello, as managing director since 1990 and as CEO between 1993 and 2000, being after 1997 also vice-Chairperson of the board of directors, and, over that period, Chairperson or director of several banks and financial companies' part of the Banco Mello group. He was simultaneously member of the top management team of the José de Mello group as director of UIF, SGPS, and a non-executive director of Insurance Company Império. Between 2000 and 2008, he was a member of the executive board of directors of Banco Comercial Português, S.A., and in this capacity was responsible for the activities of the banking group in Central, Eastern & South-eastern Europe and in investment banking. Presently he is a member of the board of Mague—SPGS, S.A. and business consultant to several companies. Since 2010 is the CEO of Cimpor – Cimentos de Portugal, S.A..

Has an undergraduate degree in company administration and management from Universidade Católica Portuguesa.

Manuel Menéndez Menéndez

Born in 1960, he has been a member of the board of directors and a member of the executive committee of each of Cajastur and Hidrocantábrico. He has been a member of the board directors, executive committee and audit and control committee of AIRTEL. He has also been a member of the board of directors of LICO Corporación and ENCE, vice-Chairperson of the board of SEDES, S.A. and executive Chairperson of Sociedade de Garantias Recíprocas de Astúrias. Currently, he is Chairperson of Cajastur, Hidrocantábrico and Naturgas Energía, a member of the board of EDP Renewables Europe S.L. and Confederación Española de Cajas de Ahorros, a member of the Junta Directiva of UNESA and a member of Registro Oficial de Auditores de Cuentas. He also represents Peña Rueda, S.L. (a subsidiary of Cajastur) on the board of directors of Enagas.

He has an undergraduate degree in economics and company management and a Ph.D. in economic sciences, each from the University of Oviedo. He has been appointed university professor (catedrático) of company management and accounts at the University of Oviedo.

João Paulo Costeira

(Chief Operating Officer of EDPR EU and Member of EDP Renováveis Management Team)

Mr. Costeira is Chief Operating Officer for the European platform of EDP Renováveis (EDPR). In 1989 he entered the INESC (Electrical R&D Institute) as a researcher, and in January 1990 he joined Egor Portugal as a consultant. From May 1992 to August 1998 he assumed the role of Commercial Director in Portgás, S.A. From 1998 to May 2006 he held the following offices: General Manager of Lisboagás, Managing Director of Transgás Industria, Member of Galp Empresas' Management Team, Managing Director of Lusitaniagás and Member of Galpgás' Management Team.

Before becoming CEO at NEO Energía in 2008, he was Executive Director of EDP Gás SGPS, and Director of Naturgas Energy Group, Portgás and Setgás.

He has an undergraduate degree in Electrical Engineering from the Faculdade de Engenharia da Universidade do Porto, and holds an MBA from IEP/ESADE.

Gabriel Alonso

(Chief Operating Officer of EDPR NA and Member of EDP Renováveis Management Team)

Gabriel Alonso is both the Chief Executive Officer of Horizon Wind Energy and Chief Operating Officer for the North American platform of EDP Renováveis (EDPR). He also serves on the Executive Committee and the Board of Directors of the American Wind Energy Association (AWEA).

Gabriel has been working in the wind energy industry for over 14 years in several countries in Europe, North America and North Africa. He joined Horizon in July 2007 after Horizon's acquisition by Energias de Portugal, S.A. (EDP), and he has served as Chief Development Officer (CDO) and Chief Operating Officer (COO) for Horizon, responsible for overseeing development, engineering, construction, energy management, procurement and operations and maintenance. Since he joined Horizon, the company has grown its installed capacity four fold from 800 megawatts (MW) to 3,300 MW spread over 26 wind farms and has consolidated as the third largest wind operator. Gabriel joined EDP in early 2007 as Managing Director for North America, where he led EDP's entrance into the United States renewables arena through EDP's acquisition of Horizon from Goldman Sachs, the largest renewable energy transaction to date. He was a key member of the initial public offering (IPO) of EDPR in June 2008.

Gabriel holds a law degree and a Master of Science degree in economics, each from the University of Deusto in Spain, and has completed the Advanced Management Program at The University of Chicago Booth School of Business.

Luis Adão da Fonseca**(Chief Business Development Officer and Member of EDP Renováveis Management Team)**

Mr. Adão da Fonseca is a member of Management and is the Company's Chief Business Development Officer (CBDO). He is also non-executive Board Member of EDP Inovação. In 1998 Mr. Adão da Fonseca held the position of assistant lecturer in the Economics and Business Sciences School and in the Human Sciences School of Universidade Católica Portuguesa. Mr. Adão da Fonseca started his career in 1998 in McKinsey & Company until July 2000 when he left to enter into INSEAD Business School to start a MBA degree which he concluded with distinction in 2001. He then assumed the role of management for renewable energy development projects with the EDP Group M&A. Mr. Adão da Fonseca was appointed CFO of EDPR Europe in January 2005, a position he held until becoming CBDO in 2007. As CBDO, Mr. Adão da Fonseca has responsibility for (i) Risk and Markets, (ii) Investment Analysis and M&A, and (iii) New Business Initiatives and International Markets.

Mr. Adão da Fonseca holds a postgraduate degree in leading change and organizational renewal from the Stanford Graduate School of Business and is currently doing a Master of Risk Management in the Stern Business School.